

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549**

**FORM 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2012

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-21771

**West Corporation**

(Exact name of registrant as specified in its charter)

**DELAWARE**  
(State or other jurisdiction of  
incorporation or organization)

**47-0777362**  
(IRS Employer  
Identification No.)

**11808 Miracle Hills Drive, Omaha, Nebraska**  
(Address of principal executive offices)

**68154**  
(Zip Code)

Registrant's telephone number, including area code: **(402) 963-1200**

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☐ No ☒

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☒

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

At April 27, 2012, 490,995,694.893 shares of the registrant's common stock were outstanding.

---

[Table of Contents](#)

**INDEX**

<a href="#">PART I. FINANCIAL INFORMATION</a>	Page No.
<a href="#">Item 1. Financial Statements</a>	3
<a href="#">Condensed Consolidated Statements of Operations - Three Months Ended March 31, 2012 and 2011 (unaudited)</a>	4
<a href="#">Condensed Consolidated Statements of Comprehensive Income - Three Months Ended March 31, 2012 and 2011 (unaudited)</a>	5
<a href="#">Condensed Consolidated Balance Sheets - March 31, 2012 (unaudited) and December 31, 2011</a>	6
<a href="#">Condensed Consolidated Statements of Cash Flows - Three Months Ended March 31, 2012 and 2011 (unaudited)</a>	7
<a href="#">Condensed Consolidated Statements of Stockholders' Deficit - Three Months Ended March 31, 2012 and 2011 (unaudited)</a>	8
<a href="#">Notes to Condensed Consolidated Financial Statements (unaudited)</a>	9
<a href="#">Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</a>	36
<a href="#">Item 3. Quantitative and Qualitative Disclosures About Market Risk</a>	48
<a href="#">Item 4. Controls and Procedures</a>	49
<a href="#">PART II. OTHER INFORMATION</a>	50
<a href="#">Item 1. Legal Proceedings</a>	50
<a href="#">Item 6. Exhibits</a>	50
<a href="#">SIGNATURES</a>	51
<a href="#">EXHIBIT INDEX</a>	52

In this report, "West," the "Company", "we," "us" and "our" refers to West Corporation and subsidiaries.

**PART I. FINANCIAL INFORMATION**

**Item 1. Financial Statements**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of  
West Corporation and subsidiaries  
Omaha, Nebraska

We have reviewed the accompanying condensed consolidated balance sheet of West Corporation and subsidiaries (the "Company") as of March 31, 2012, and the related condensed consolidated statements of operations, comprehensive income, stockholders' deficit and cash flows for the three-month periods ended March 31, 2012 and 2011. These interim financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of West Corporation and subsidiaries as of December 31, 2011, and the related consolidated statements of operations, comprehensive income, stockholders' deficit, and cash flows for the year then ended (not presented herein); and in our report dated February 13, 2012, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2011 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

Omaha, Nebraska  
April 30, 2012

**WEST CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(AMOUNTS IN THOUSANDS)**  
**(UNAUDITED)**

	<b>Three Months Ended March 31,</b>	
	<b>2012</b>	<b>2011</b>
REVENUE	\$639,062	\$610,818
COST OF SERVICES	291,702	271,603
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	233,118	220,408
OPERATING INCOME	114,242	118,807
OTHER INCOME (EXPENSE):		
Interest expense, net of interest income of \$102 and \$99	(62,062)	(67,725)
Other, net	2,730	4,692
Other expense	(59,332)	(63,033)
INCOME BEFORE INCOME TAX EXPENSE	54,910	55,774
INCOME TAX EXPENSE	20,866	21,194
NET INCOME	<u>\$ 34,044</u>	<u>\$ 34,580</u>
<b>EARNINGS (LOSS) PER COMMON SHARE:</b>		
Basic Class L	N/A	\$ 4.39
Diluted Class L	N/A	\$ 4.21
Basic Common	\$ 0.07	\$ (0.11)
Diluted Common	\$ 0.07	\$ (0.11)
<b>WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING:</b>		
Basic Class L	N/A	9,995
Diluted Class L	N/A	10,416
Basic Common	490,608	88,017
Diluted Common	508,041	88,017

The accompanying notes are an integral part of these condensed consolidated financial statements (unaudited).

**WEST CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(AMOUNTS IN THOUSANDS)**

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2012</b>	<b>2011</b>
Net income	\$34,044	\$34,580
Foreign currency translation adjustments, net of tax of \$4,736 and \$1,388	7,728	2,265
Reclassification of a cash flow hedge into earnings, net of tax of \$0 and \$1,193	—	1,945
Unrealized gain on cash flow hedges, net of tax of \$268 and \$1,472	437	2,402
Comprehensive income - West Corporation	<u>\$42,209</u>	<u>\$41,192</u>

The accompanying notes are an integral part of these condensed consolidated financial statements, unaudited.

**WEST CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(AMOUNTS IN THOUSANDS)**  
**(UNAUDITED)**

	March 31, 2012	December 31, 2011
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 97,861	\$ 93,836
Trust and restricted cash	13,793	16,446
Accounts receivable, net of allowance of \$11,264 and \$11,627	456,535	413,813
Deferred income taxes receivable	15,570	10,068
Prepaid assets	49,319	37,042
Other current assets	60,736	50,581
Total current assets	693,814	621,786
<b>PROPERTY AND EQUIPMENT:</b>		
Property and equipment	1,154,107	1,133,070
Accumulated depreciation and amortization	(802,114)	(782,215)
Total property and equipment, net	351,993	350,855
<b>GOODWILL</b>		
	1,818,219	1,762,635
<b>INTANGIBLE ASSETS, net of accumulated amortization of \$441,610 and \$424,705</b>		
	339,047	333,147
<b>OTHER ASSETS</b>		
	164,295	159,095
<b>TOTAL ASSETS</b>	<b>\$ 3,367,368</b>	<b>\$ 3,227,518</b>
<b>LIABILITIES AND STOCKHOLDERS' DEFICIT</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable	\$ 92,523	\$ 79,439
Accrued expenses	360,162	323,436
Current maturities of long-term debt	15,425	15,425
Total current liabilities	468,110	418,300
<b>LONG-TERM OBLIGATIONS, less current maturities</b>		
	3,520,984	3,500,940
<b>DEFERRED INCOME TAXES</b>		
	144,979	121,521
<b>OTHER LONG-TERM LIABILITIES</b>		
	86,818	83,170
Total liabilities	4,220,891	4,123,931
<b>COMMITMENTS AND CONTINGENCIES (Note 11)</b>		
<b>STOCKHOLDERS' DEFICIT:</b>		
Common stock \$0.001 par value, 1,000,000 shares authorized, 491,337 and 490,650 shares issued and 490,946 and 490,271 shares outstanding	491	491
Additional paid-in capital	1,696,209	1,695,477
Retained deficit	(2,522,481)	(2,556,525)
Accumulated other comprehensive loss	(23,871)	(32,036)
Treasury stock at cost (391 and 379 shares)	(3,871)	(3,820)
Total stockholders' deficit	(853,523)	(896,413)
<b>TOTAL LIABILITIES AND STOCKHOLDERS' DEFICIT</b>	<b>\$ 3,367,368</b>	<b>\$ 3,227,518</b>

The accompanying notes are an integral part of these condensed consolidated financial statements (unaudited).

**WEST CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(AMOUNTS IN THOUSANDS)**  
**(UNAUDITED)**

	Three Months Ended March 31,	
	2012	2011
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$ 34,044	\$ 34,580
Adjustments to reconcile net income to net cash flows from operating activities:		
Depreciation	26,308	25,843
Amortization	17,007	16,299
Asset impairment	3,715	—
Provision for share based compensation	133	1,015
Deferred income tax expense	11,518	6,056
Amortization of debt acquisition costs	3,393	3,344
Other	79	139
Changes in operating assets and liabilities, net of business acquisitions:		
Accounts receivable	(33,524)	(23,237)
Other assets	(25,401)	(18,090)
Accounts payable	18,489	2,746
Accrued expenses, other liabilities and income tax payable	35,902	55,008
Net cash flows from operating activities	<u>91,663</u>	<u>103,703</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Business acquisitions, net of cash acquired of \$1,350 and \$4,129	(76,579)	(60,712)
Purchases of property and equipment	(34,073)	(28,196)
Other	—	90
Net cash flows from investing activities	<u>(110,652)</u>	<u>(88,818)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from revolving credit facilities	71,100	61,000
Payments on revolving credit facilities	(47,200)	(61,000)
Principal payments on long-term obligations	(3,856)	(17,201)
Payments of capital lease obligations	(20)	(225)
Other	242	(81)
Net cash flows from financing activities	<u>20,266</u>	<u>(17,507)</u>
<b>EFFECT OF EXCHANGE RATES ON CASH AND CASH EQUIVALENTS</b>	2,748	4,926
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	4,025	2,304
<b>CASH AND CASH EQUIVALENTS, Beginning of period</b>	93,836	97,793
<b>CASH AND CASH EQUIVALENTS, End of period</b>	<u>\$ 97,861</u>	<u>\$100,097</u>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:</b>		
Cash paid during the period for interest	\$ 50,778	\$ 38,074
Cash paid during the period for income taxes, net of refunds of \$1,733 and \$522	<u>\$ 16,907</u>	<u>\$ 6,266</u>
<b>SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING ACTIVITIES:</b>		
Accrued obligations for the purchase of property and equipment	<u>\$ 5,329</u>	<u>\$ 4,291</u>

The accompanying notes are an integral part of these condensed consolidated financial statements (unaudited).

**WEST CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' DEFICIT**  
**(AMOUNTS IN THOUSANDS )**

	Common Stock	Additional Paid - in Capital	Retained Deficit	Treasury Stock	Accumulated Other Comprehensive Income (Loss)	Total Stockholders' Deficit
BALANCE, January 1, 2012	\$ 491	\$1,695,477	\$(2,556,525)	\$(3,820)	\$ (32,036)	\$ (896,413)
Net income			34,044			34,044
Foreign currency translation adjustment, net of tax of \$4,736					7,728	7,728
Unrealized gain on cash flow hedges, net of tax of \$268					437	437
Executive Deferred Compensation Plan activity		741				741
Stock options exercised including related tax benefits (519,321 shares)		120				120
Share based compensation		(129)				(129)
Purchase of stock at cost (12,000 shares)				(51)		(51)
BALANCE, March 31, 2012	\$ 491	\$1,696,209	\$(2,522,481)	\$(3,871)	\$ (23,871)	\$ (853,523)
BALANCE, January 1, 2011	\$ 88	\$ —	\$(2,516,315)	\$(1,023)	\$ (26,250)	\$(2,543,500)
Net income			34,580			34,580
Foreign currency translation adjustment, net of tax of \$1,388					2,265	2,265
Reclassification of a cash flow hedge into earnings, net of tax of \$1,193					1,945	1,945
Unrealized gain on cash flow hedges, net of tax of \$1,472					2,402	2,402
Executive Deferred Compensation Plan activity		1,051				1,051
Stock options exercised including related tax benefits (2,000 shares)		7				7
Share based compensation		520				520
Accretion of Class L common stock priority return preference		(1,578)	(42,275)			(43,853)
BALANCE, March 31, 2011	\$ 88	\$ —	\$(2,524,010)	\$(1,023)	\$ (19,638)	\$(2,544,583)

The accompanying notes are an integral part of these condensed consolidated financial statements (unaudited).



WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

**1. BASIS OF CONSOLIDATION AND PRESENTATION**

**Business Description:** West Corporation (the “Company” or “West”) is a leading provider of technology-driven communication services. “We,” “us” and “our” also refer to West and its consolidated subsidiaries, as applicable. The scale and processing capacity of our proprietary technology platforms, combined with our expertise in managing voice and data transactions, enable us to offer a broad portfolio of services, including conferencing and collaboration, unified communications, alerts and notifications, emergency communications and business processing outsourcing. Our services provide reliable, high-quality, mission-critical communications designed to maximize return on investment for our clients. Our clients include Fortune 1000 companies, along with small and medium enterprises in a variety of industries, including telecommunications, retail, financial services, public safety, technology and healthcare. We have sales and operations in the United States, Canada, Europe, the Middle East, Asia Pacific, Latin America and South America.

We operate in two business segments:

- Unified Communications, including conferencing and collaboration services, event services, alerts and notification services and IP-based unified communication solutions; and
- Communication Services, including emergency communication services, automated call processing, agent-based services and telephony / interconnect services.

**Unified Communications**

— **Conferencing & Collaboration Services.** Operating under the InterCall® brand, we are the largest conferencing services provider in the world based on conferencing revenue, according to Wainhouse Research. We managed approximately 121 million conference calls in 2011, a 13 percent increase over 2010. We provide our clients with an integrated global suite of meeting services. These include on-demand audio conferencing services, video managed services and web collaboration tools that allow clients to make presentations and share applications and documents over the Internet.

— **Event Services.** InterCall offers an event services team to help clients who would like extra assistance planning, conducting and gathering report information for large scale or high-value meetings or conferences. Event services include audio and video webcasting services, virtual event design and hosting, operator-assisted audio conferencing services and web event services.

— **Alerts & Notifications Services.** Our technology platforms allow clients to manage and deliver automated, proactive and personalized communications. We use multiple delivery channels (voice, text messaging, email, social media and fax) based on the preference of the recipient. For example, we deliver patient notifications, send and confirm appointments and prescription reminders on behalf of our healthcare clients, provide travelers with flight arrival and departure updates on behalf of our transportation clients, send and receive automated outage notifications on behalf of our utility clients and transmit emergency evacuation notices on behalf of municipalities. Our scalable platform enables a high volume of messages to be sent in a short amount of time. Our platform also enables two-way communication which allows the recipients of a message to respond with relevant information to our clients.

— **IP-Based Unified Communications Solutions.** We provide our clients with enterprise class IP-based communications solutions enabled by our technology. We offer hosted IP-private branch exchange (“PBX”) and enterprise call management, hosted and managed multi-protocol label switching (“MPLS”) network solutions, unified communications partner solution portfolio services, cloud-based security services, integrated conferencing/desktop messaging and presence tools, and professional services and systems integration expertise.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

**Communication Services**

— **Emergency Communications Services.** We believe we are one of the largest providers of emergency communications services, based on the number of 9-1-1 calls that we and other participants in the industry facilitate. Our services are critical in facilitating public safety agencies' ability to receive emergency calls from citizens. Our clients generally enter into long-term contracts and fund their obligations through monthly charges on users' telephone bills.

— **Automated Call Processing.** We believe we have developed a best-in-class automated customer service platform. Our services allow our clients to effectively communicate with their customers through inbound and outbound interactive voice response ("IVR") applications using natural language speech recognition, automated voice prompts and network-based call routing services. In addition to these front-end customer service applications, we also provide analyses that help our clients improve their automated communications strategy. Our open standards-based platform allows the flexibility to integrate new capabilities, such as mobility, social media and cloud-based services.

— **Agent-Based Services.** We provide our clients with large-scale, agent-based services, including inbound customer care, customer retention, business-to-business, account management, receivables management, overpayment identification and recovery solutions, as well as direct response and language services. We target opportunities to provide our agent-based services as part of larger strategic client engagements and with clients for whom these services can add value. We believe that we are known in the industry as a premium provider of these services. We have a flexible model that offers on-shore, off-shore and virtual home-based capabilities to fit our clients' needs.

— **Telephony / Interconnect Services.** Our Telephony / Interconnect services support the merging of traditional telecom, mobile and IP technologies to service providers and enterprises. We are a leading provider of local and national tandem switching services in the middle mile to carriers throughout the United States. We leverage our proprietary customer traffic information system, sophisticated call routing and control facility to provide tandem interconnection services to the competitive marketplace, including wireless, wire-line, cable telephony and VoIP companies. We entered this market through the acquisition of HyperCube in March, 2012.

**Basis of Consolidation**—The unaudited condensed consolidated financial statements include the accounts of West and our wholly-owned subsidiaries and reflect all adjustments (all of which are normal recurring accruals) which are, in the opinion of management, necessary for a fair presentation of the financial position, operating results, and cash flows for the interim periods. The unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto, together with Management's Discussion and Analysis of Financial Condition and Results of Operations, contained in our Annual Report on Form 10-K for the year ended December 31, 2011. All intercompany balances and transactions have been eliminated. Our results for the three months ended March 31, 2012 are not necessarily indicative of what our results will be for other interim periods or for the full fiscal year.

**Use of Estimates**—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Revenue Recognition** — In our Unified Communications segment, our conferencing and collaboration services, event services and IP-based unified communications solutions are generally billed and revenue recognized on a per participant minute basis or per seat basis and our alerts and notifications services are generally billed, and revenue recognized, on a per message or per minute basis. We also charge clients for additional features, such as conference call recording, transcription services or professional services. Our Communication Services segment

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

recognizes revenue for platform-based and agent-based services in the month that services are performed and services are generally billed based on call duration, hours of input, number of calls or a contingent basis. Emergency communications services revenue within the Communication Services segment is generated primarily from monthly fees based on the number of billing telephone numbers and cell towers covered under contract. In addition, product sales and installations are generally recognized upon completion of the installation and client acceptance of a fully functional system or, for contracts that are completed in stages, recognized upon completion of such stages.

Contracts for annual recurring services such as support and maintenance agreements are generally billed in advance and are recognized as revenue ratably (on a monthly basis) over the contractual periods. Nonrefundable up-front fees and related costs are recognized ratably over the term of the contract except in certain instances where the future benefit is linked to the customer relationship, which may necessitate a longer recognition period.

Revenue for contingent collection services and overpayment identification and recovery services is recognized in the month collection payments are received based upon a percentage of cash collected or other agreed upon contractual parameters.

Revenue for telephony / interconnect services is recognized in the period the service is provided and when collection is reasonably assured. These telephony / interconnect services are primarily comprised of switched access charges for toll-free origination services, which are paid primarily by interexchange carriers.

**Conversion**—On December 30, 2011, we completed the conversion of our outstanding Class L Common Stock into shares of Class A Common Stock (the “Conversion”) by filing amendments to our amended and restated certificate of incorporation (the “Charter Amendments”) with the Delaware Secretary of State. Upon the effectiveness of the filing of the Charter Amendments, each share of our outstanding Class L Common Stock was converted into 40.29 shares of Class A Common Stock.

Prior to the Conversion, our equity investors (i.e., the Sponsors, the Founders and certain members of management) owned a combination of Class L and Class A shares (in strips of eight Class A shares and one Class L share per strip). Supplemental management incentive equity awards (restricted stock and option programs) were implemented with Class A shares/options only.

As the Class L stockholders controlled a majority of the votes of the board of directors through direct representation on the board of directors and the conversion and redemption features were considered to be outside the control of the Company, all shares of Class L common stock, prior to the Conversion, were presented outside of permanent equity in accordance with ASC 480-10-599, *Classification and Measurement of Redeemable Securities*. Subsequent to the Conversion, the Class L accreted value was reclassified to Common Stock and Additional Paid-In Capital.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

A reconciliation of the Class L common shares is presented below, in thousands:

	Three months ended March 31, 2011
Beginning period balance	\$ 1,504,445
Accretion of class L common stock priority return preference	43,853
Executive Deferred Compensation Plan activity	1,389
End of period balance	<u>\$ 1,549,687</u>

**Reclassification of Common Stock**—On December 30, 2011, following the Conversion, all of the then outstanding shares of Class A Common Stock were reclassified as shares of Common Stock pursuant to the filing of the Charter Amendments (the “Reclassification”). Following the Reclassification, all shares of Common Stock share proportionately in dividends. The Charter Amendments also increased our number of authorized shares to nine hundred million (900,000,000) shares of Class A Common Stock and one hundred million (100,000,000) shares of Class L Common Stock. Following consummation of the Conversion and the Reclassification, we had one billion authorized shares of Common Stock.

As a result of the reclassification of Class A common stock to common stock, references to “Class A common stock” have been changed to “common stock” for all periods presented.

**Cash and Cash Equivalents**—We consider short-term investments with original maturities of three months or less at acquisition to be cash equivalents.

**Trust and Restricted Cash**—Trust cash represents cash collected on behalf of our clients that has not yet been remitted to them. A related liability is recorded in accounts payable until settlement with the respective clients. Restricted cash primarily represents cash held as collateral for certain letters of credit.

**Foreign Currency and Translation of Foreign Subsidiaries**—The functional currencies of the Company’s foreign operations are the respective local currencies. All assets and liabilities of the Company’s foreign operations are translated into U.S. dollars at fiscal period-end exchange rates. Income and expense items are translated at average exchange rates prevailing during the fiscal period. The resulting translation adjustments are recorded as a component of stockholders’ deficit and comprehensive income. Foreign currency transaction gains or losses are recorded in the statement of operations.

**Subsequent Events** – We have evaluated subsequent events. No subsequent events requiring recognition were identified and therefore none were incorporated into the condensed consolidated financial statements presented herein.

**Recent Accounting Pronouncements**—In May 2011, the FASB issued ASU No. 2011-04, *Amendments to Achieve Common Fair Value Measurements and Disclosure Requirements in U. S. GAAP and IFRS*. The amendments in ASU 2011-04 change the wording used to describe many of the requirements in U. S. Generally Accepted Accounting Principles (“GAAP”) for measuring fair value and disclosing information about fair value measurements. Some of the amendments clarify FASB’s intent about the application of existing fair value measurement and disclosure requirements. Other amendments change a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. This guidance became effective for the Company January 1, 2012, and the adoption had no immediate effect on our financial position, results of operations or cash flows.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

In June 2011, the FASB issued ASU No. 2011-05, *Comprehensive Income (Topic 220)*, requiring entities to present net income and other comprehensive income in either a single continuous statement or in two separate, but consecutive, statements of net income and other comprehensive income. ASU No. 2011-05 is effective for statements issued by the Company after January 1, 2012. In December 2011, the FASB issued ASU 2011-12 *Comprehensive Income*, which defers certain portions of ASU 2011-05 and indefinitely deferred the requirement to present reclassification adjustments out of accumulated other comprehensive income by component. The Company early adopted the provisions of ASU No. 2011-05 and ASU No. 2011-12 and accordingly all previous periods have been retrospectively presented.

In September 2011, the FASB issued ASU No. 2011-08, *Intangibles-Goodwill and Other (Topic 350)*, permitting entities the option to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. ASU No. 2011-08 became effective for the Company January 1, 2012 and the adoption had no immediate effect on our financial position, results of operations or cash flows.

## 2. ACQUISITIONS

### *HyperCube*

On March 23, 2012, we completed the acquisition of HyperCube LLC, (“HyperCube”), a provider of switching services to telecommunications carriers throughout the United States. HyperCube exchanges or interconnects communications traffic to all carriers, including wireless, wire-line, cable telephony and Voice over Internet Protocol (VoIP) companies. The purchase price was \$77.9 million and was funded by cash on hand and partial use of our asset securitization financing facility. The results of HyperCube have been included in the Communication Services segment since March 23, 2012.

Factors that contributed to a purchase price resulting in the recognition of goodwill, partially deductible for tax purposes, for the purchase of HyperCube included the synergy related to telecommunication transport costs and new products and services related to IP and mobile communications.

### *PivotPoint*

On August 10, 2011, we completed the acquisition of substantially all of the telecommunication business assets of PivotPoint Solutions, LLC (“PivotPoint”), a provider of wireless location accuracy compliance reporting, analysis and optimization. PivotPoint’s technology allows wireless carriers to monitor and optimize their location finding networks. The purchase price was \$22.9 million and was funded by cash on hand and partial use of our revolving credit facilities. The results of the acquired PivotPoint assets have been included in the Communication Services segment since August 10, 2011.

Factors that contributed to a purchase price resulting in the recognition of goodwill, non-deductible for tax purposes, for the purchase of the PivotPoint assets included PivotPoints’ expertise in location accuracy compliance reporting mandated by the Federal Communications Commission, expansion of 9-1-1 products and services, market expansion and operational efficiencies.

### *Contact One*

On June 7, 2011, we completed the acquisition of substantially all of the assets of Contact One, Inc. (“Contact One”), a provider of 9-1-1 database, mapping/GIS (Geographic Information System) and 9-1-1 products and services. The purchase price was \$7.6 million and was funded by cash on hand and partial use of our revolving credit facilities. The results of the acquired Contact One assets have been included in the Communication Services segment since June 7, 2011.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

Factors that contributed to a purchase price resulting in the recognition of goodwill, non-deductible for tax purposes, for the purchase of the Contact One assets included Contact One's expertise in 9-1-1 database, mapping/GIS and expansion of 9-1-1 products and services.

*Smoothstone*

On June 3, 2011, we completed the acquisition of Smoothstone IP Communications Corporation, now known as West IP Communications, Inc. ("WIPC"), a provider of cloud-based communications for the enterprise. The acquisition of WIPC added cloud-based IP telephony and network management to our Unified Communications solutions portfolio. The purchase price was \$120.0 million and was funded by cash on hand and partial use of our revolving credit facilities. The results of WIPC have been included in the Unified Communications segment since June 3, 2011.

Factors that contributed to a purchase price resulting in the recognition of goodwill, non-deductible for tax purposes, for the purchase of WIPC included a complete product portfolio of cloud-based, network-centric Unified Communications solutions, a flexible deployment model which enables a menu of solutions to be implemented to replace or complement customers' existing on-premise equipment, expansion of the target market of potential clients and capital expenditure and operating cost avoidance.

*Unisfair*

On March 1, 2011, we completed the acquisition of Unisfair, Inc. ("Unisfair"), a provider of hosted virtual events and business environments. These virtual events and environments offer a highly interactive experience through speaking sessions, exhibition floors and networking areas that support many business purposes, including sales and lead generation, training, product marketing and corporate and employee communications. The addition of Unisfair enhances our virtual event offering by permitting us to offer a complete end-to-end solution on a proprietary platform within our Unified Communications segment. The purchase price was \$19.5 million and was funded by cash on hand. The results of Unisfair have been included in the Unified Communications segment since March 1, 2011.

A factor that contributed to a purchase price resulting in the recognition of goodwill, non-deductible for tax purposes, for the purchase of Unisfair included enhancement of our virtual events and business environment services offering.

*TFCC*

On February 1, 2011, we completed the acquisition of Twenty First Century Communications, Inc. ("TFCC"), a provider of automated alerts and notification solutions to the electric utilities industry, government, public safety and corporate markets. The addition of TFCC enhances our alerts and notifications platform and our position as a service provider to the U.S. utility industry. The purchase price was \$40.5 million and was funded by cash on hand and partial use of our revolving credit facilities. The results of TFCC have been included in the Unified Communications segment since February 2, 2011.

Factors that contributed to a purchase price resulting in the recognition of goodwill, deductible for tax purposes, for the purchase of TFCC included expansion of our presence in emergency alerts and notification services particularly in the utilities industry and the potential to drive additional services into this market.

*POSTcti*

On February 1, 2011, we completed the acquisition of Preferred One Stop Technologies Limited ("POSTcti"), a provider of unified communications solutions and services in Europe. POSTcti enables and provides single source communication convergence from best-of-breed industry-leading providers, combined with customized professional services implementation and dedicated ongoing product support. The purchase price included \$4.3 million of non-contingent consideration paid in Sterling at closing and was funded with cash on hand.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

The purchase agreement for POSTcti also includes a three year contingent earn-out provision with a maximum payment of approximately £12.0 million and £0.4 million (approximately \$19.2 million and \$0.6 million at the March 31, 2012 exchange rate) of additional non-contingent deferred consideration withheld to secure sellers' indemnification obligations. The contingent earn-out will be determined based on the achievement of specified revenue and EBITDA objectives. Based on a weighted average probability analysis, we have accrued \$8.2 million at March 31, 2012 for the contingent earn-out. The results of POSTcti have been included in the Unified Communications segment since February 1, 2011.

A factor that contributed to a purchase price resulting in the recognition of goodwill, non-deductible for tax purposes, for the purchase of POSTcti included the expansion of our hosted and managed unified communications solutions to Europe.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the respective acquisition dates for HyperCube, PivotPoint, Contact One, WIPC, Unisfair, TFCC and POSTcti. The finite lived intangible assets are comprised of trade names, technology, non-competition agreements and customer relationships. We are in the process of completing the valuation of certain intangible assets and the acquisition accounting allocation, and accordingly the information presented with respect to the acquisitions of HyperCube, PivotPoint, Contact One and WIPC are provisional and subject to adjustment.

(Amounts in thousands)	HyperCube	PivotPoint	Contact One	WIPC	Unisfair	TFCC	POSTcti
Working Capital	\$ 321	\$ 231	\$ (390)	\$ 4,635	\$ (3,732)	\$ 1,080	\$ (1,255)
Property and equipment	10,114	307	56	1,484	339	3,304	18
Other assets, net	391	30	—	—	42	—	—
Intangible assets	19,110	10,791	2,785	48,610	10,960	17,250	3,859
Goodwill	50,589	11,542	5,189	79,538	15,343	18,870	11,221
Total assets acquired	80,525	22,901	7,640	134,267	22,952	40,504	13,843
Non-current deferred taxes	2,594	—	—	13,182	3,452	—	1,013
Long-term liabilities	50	—	—	1,047	—	—	8,537
Total liabilities assumed	2,644	—	—	14,229	3,452	—	9,550
Net assets acquired	\$ 77,881	\$22,901	\$ 7,640	\$120,038	\$19,500	\$40,504	\$ 4,293

Assuming the acquisitions of HyperCube, PivotPoint, Contact One, WIPC, Unisfair, TFCC and POSTcti, occurred as of the beginning of the periods presented, our unaudited pro forma results of operations for the three months ended March 31, 2012 and 2011 would have been, in thousands, (except per share amount) as follows:

	Three months ended March 31,	
	2012	2011
Revenue	\$ 655,438	\$ 644,903
Net Income	\$ 33,991	\$ 32,023
Earnings per common L share—basic	N/A	\$ 4.39
Earnings per common L share—diluted	N/A	\$ 4.21
Income (loss) per common share—basic	\$ 0.07	\$ (0.13)
Income (loss) per common share—diluted	\$ 0.07	\$ (0.13)

The pro forma results above are not necessarily indicative of the operating results that would have actually occurred if the acquisitions had been in effect on the dates indicated, nor are they necessarily indicative of future results of the combined companies.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

Our acquisitions were included in the consolidated results of operations from their respective dates of acquisition and included revenue of \$18.8 million and \$12.0 million for the three months ended March 31, 2012 and 2011, respectively. The net income for the three months ended March 31, 2012 and 2011 of those acquisitions were not material. Acquisition costs for the three months ended March 31, 2012 and 2011 were \$0.5 million and \$1.5 million, respectively, and are included in selling general and administrative expenses.

### 3. GOODWILL AND OTHER INTANGIBLE ASSETS

The following table presents the activity in goodwill by reporting segment, in thousands, for the year ended December 31, 2011 and the three months ended March 31, 2012:

	Unified Communications	Communication Services	Consolidated
Balance at January 1, 2011	\$ 843,558	\$ 823,513	\$1,667,071
Accumulated impairment losses	—	(37,675)	(37,675)
Net balance at January 1, 2011	843,558	785,838	1,629,396
Acquisitions	124,989	16,839	141,828
Acquisition accounting adjustments	—	(3,023)	(3,023)
Foreign currency translation adjustment	(5,565)	(1)	(5,566)
Balance at December 31, 2011	962,982	837,328	1,800,310
Accumulated impairment losses	—	(37,675)	(37,675)
Net balance at December 31, 2011	\$ 962,982	\$ 799,653	\$1,762,635
	Unified Communications	Communication Services	Consolidated
Balance at January 1, 2012	\$ 962,982	\$ 837,328	\$1,800,310
Accumulated impairment losses	—	(37,675)	(37,675)
Net balance at January 1, 2012	962,982	799,653	1,762,635
Acquisitions	—	50,589	50,589
Acquisition accounting adjustments	(17)	(108)	(125)
Foreign currency translation adjustment	5,042	78	5,120
Balance at March 31, 2012	968,007	887,887	1,855,894
Accumulated impairment losses	—	(37,675)	(37,675)
Net balance at March 31, 2012	\$ 968,007	\$ 850,212	\$1,818,219

The excess of the acquisition costs over the fair value of the assets acquired and liabilities assumed for the purchase of HyperCube, PivotPoint, Contact One, WIPC, Unisfair, TFCC and POSTcti were assigned to goodwill based on preliminary estimates. We are in the process of completing the acquisition accounting for certain intangible assets and liabilities. The process of completing the acquisition accounting involves numerous time consuming steps for information gathering, verification and review. We expect to finalize this process within twelve months following the respective acquisition dates.

During the three months ended March 31, 2012, we completed the acquisition accounting for Unisfair, TFCC and POSTcti with no significant changes required to our provisional acquisition accounting estimates.

#### Other intangible assets

Below is a summary of the major intangible assets and weighted average amortization periods (in years) for each identifiable intangible asset, in thousands:



WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

Intangible assets	As of March 31, 2012			Weighted Average Amortization Period (Years)
	Acquired Cost	Accumulated Amortization	Net Intangible Assets	
Customer lists	\$554,685	\$(353,394)	\$ 201,291	9.4
Technology & Patents	136,619	(63,886)	72,733	10.3
Trade names	47,110	—	47,110	Indefinite
Trade names (finite-lived)	27,341	(13,969)	13,372	4.3
Other intangible assets	14,902	(10,361)	4,541	4.6
Total	<u>\$780,657</u>	<u>\$(441,610)</u>	<u>\$ 339,047</u>	

Intangible assets	As of December 31, 2011			Weighted Average Amortization Period (Years)
	Acquired Cost	Accumulated Amortization	Net Intangible Assets	
Customer lists	\$538,154	\$(341,236)	\$ 196,918	9.2
Technology & Patents	131,446	(61,098)	70,348	10.3
Trade names	47,110	—	47,110	Indefinite
Trade names (finite-lived)	26,690	(12,423)	14,267	4.3
Other intangible assets	14,452	(9,948)	4,504	4.6
Total	<u>\$757,852</u>	<u>\$(424,705)</u>	<u>\$ 333,147</u>	

Amortization expense for finite-lived intangible assets was \$14.9 million and \$14.8 million for the three months ended March 31, 2012 and 2011, respectively. Estimated amortization expense for the intangible assets noted above for 2012 and the next five years is as follows:

2012	\$65.4 million
2013	\$54.6 million
2014	\$44.3 million
2015	\$35.1 million
2016	\$26.6 million
2017	\$19.8 million

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

#### 4. ACCRUED EXPENSES

Accrued expenses, in thousands, consisted of the following as of:

	March 31, 2012	December 31, 2011
Deferred revenue and customer deposits	\$ 83,127	\$ 78,173
Accrued wages	64,237	54,259
Interest payable	55,466	47,724
Accrued phone	40,837	27,500
Accrued other taxes (non-income related)	40,510	37,980
Accrued employee benefit costs	14,779	12,763
Income taxes payable	9,419	17,997
Accrued lease expense	7,645	7,211
Interest rate hedge position	5,479	5,194
Other current liabilities	38,663	34,635
	<u>\$360,162</u>	<u>\$ 323,436</u>

#### 5. LONG-TERM OBLIGATIONS

Long-term debt is carried at amortized cost. Long-term obligations, in thousands, consist of the following as of:

	March 31, 2012	December 31, 2011
Senior Secured Term Loan Facility, due 2013	\$ 448,434	\$ 448,434
Senior Secured Term Loan Facility, due 2016	1,464,075	1,467,931
Asset Securitization Facility, due 2014	23,900	—
11% Senior Subordinated Notes, due 2016	450,000	450,000
8 5/8% Senior Notes, due 2018	500,000	500,000
7 7/8% Senior Notes, due 2019	650,000	650,000
	<u>3,536,409</u>	<u>3,516,365</u>
Less: current maturities	<u>(15,425)</u>	<u>(15,425)</u>
Long-term obligations	<u>\$3,520,984</u>	<u>\$3,500,940</u>

#### 6. HEDGING ACTIVITIES

Periodically, we have entered into interest rate swaps to hedge the cash flows from our variable rate debt, which effectively converts the hedged portion under our outstanding senior secured term loan facility to fixed rate debt. The initial assessments of hedge effectiveness were performed using regression analysis. The periodic measurements of hedge ineffectiveness are performed using the change in variable cash flows method.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

The cash flow hedges are recorded at fair value with a corresponding entry, net of taxes, recorded in other comprehensive income (“OCI”) until earnings are affected by the hedged item. At March 31, 2012, the notional amount of debt outstanding under interest rate swap agreements was \$500.0 million. The fixed interest rate on the interest rate swaps ranges from 1.685% to 1.6975%. During the three months ended March 31, 2012, three interest rate swaps with a notional value of \$500.0 million matured. The interest rate on these three interest rate swaps ranged from 2.56% to 2.60%.

The following table presents, in thousands, the fair value of the Company’s derivatives and consolidated balance sheet location.

	Liability Derivatives			
	March 31, 2012		December 31, 2011	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Derivatives designated as hedging instruments:				
Interest rate swaps	Accrued expenses	\$5,479	Accrued expenses	\$5,194
Interest rate swaps	Other long-term liabilities	920	Other long-term liabilities	1,911
Total derivatives		<u>\$6,399</u>		<u>\$7,105</u>

The following presents, in thousands the impact of interest rate swaps on the consolidated statement of operations for the three months ended March 31, 2012 and March 31, 2011, respectively.

Derivatives designated as hedging instruments	Amount of gain (loss) recognized in OCI		Amount of gain (loss) recognized in net income on hedges (ineffective portion) three months ended March 31,	
	March 31,		March 31,	
	2012	2011	2012	2011
Interest rate swaps	<u>\$ 437</u>	<u>\$ 2,402</u>	<u>\$ —</u>	<u>\$ 202</u>
Location of gain (loss) reclassified from OCI into net income	Amount of gain (loss) reclassified from OCI into net income for the three months ended March 31,			
	March 31,			
	2012	2011		
Interest expense	<u>\$ —</u>	<u>\$ 1,945</u>		

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

**7. FAIR VALUE DISCLOSURES**

Accounting Standards Codification 820 *Fair Value Measurements and Disclosures* ("ASC 820") defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The provisions of ASC 820 apply to other accounting pronouncements that require or permit fair value measurements. ASC 820:

- Defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date; and
- Establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date.

Inputs refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. To increase consistency and comparability in fair value measurements and related disclosures, the fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. The three levels of the hierarchy are defined as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly for substantially the full term of the financial instrument.
- Level 3 inputs are unobservable inputs for assets or liabilities.

The categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Following is a description of the valuation methodologies used for assets and liabilities measured at fair value.

**Trading Securities (Asset).** The assets held in the West Corporation Executive Retirement Savings Plan and the West Corporation Non-qualified Deferred Compensation Plan represent mutual funds, invested in debt and equity securities, classified as trading securities in accordance with ASC 320 considering the employee's ability to change the investment allocation of their deferred compensation at any time. Quoted market prices are available for these securities in an active market therefore, the fair value of these securities is determined by Level 1 inputs.

**Interest rate swaps.** The effect of the interest rate swaps is to change a variable rate debt obligation to a fixed rate for that portion of the debt that is hedged. We record the interest rate swaps at fair value. The fair value of the interest rate swaps is based on a model whose inputs are observable (LIBOR swap rates); therefore, the fair value of these interest rate swaps is based on a Level 2 input.

The Company looks at classification within the fair value hierarchy at each period. There were no transfers between any levels of the fair value hierarchy during the periods presented in the table below.

Assets and liabilities measured at fair value on a recurring basis, in thousands, are summarized below:

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

		Fair Value Measurements at March 31, 2012 Using			
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Assets / Liabilities at Fair Value
Description	Carrying Amount				
Assets					
Trading securities	\$32,467	\$ 32,467	\$ —	\$ —	\$32,467
Liabilities					
Interest rate swaps	\$ 6,399	\$ —	\$ 6,399	\$ —	\$ 6,399
		Fair Value Measurements at December 31, 2011 Using			
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Assets / Liabilities at Fair Value
Description	Carrying Amount				
Assets					
Trading securities	\$29,535	\$ 29,535	\$ —	\$ —	\$29,535
Liabilities					
Interest rate swaps	\$ 7,105	\$ —	\$ 7,105	\$ —	\$ 7,105

The fair value of our senior secured term loan facility, 11% senior subordinated notes, 8 5/8% senior notes and 7 7/8% senior notes based on market quotes, which we determined to be Level I inputs, at March 31, 2012 was approximately \$3,634.9 million compared to the carrying amount of \$3,512.5 million. The fair value of our senior secured term loan facility, 11% senior subordinated notes, 8 5/8% senior notes and 7 7/8% senior notes based on market quotes, which we determined to be Level I inputs, at December 31, 2011 was approximately \$3,529.0 million compared to the carrying amount of \$3,516.4 million. The Company believes the fair value of our variable rate asset securitization financing facility at March 31, 2012 equals the carrying value of \$23.9 million. There was no outstanding balance on the asset securitization financing facility at December 31, 2011.

## 8. STOCK-BASED COMPENSATION

On December 30, 2011, our Board of Directors approved amendments to certain of our compensation plans. The Board of Directors approved an amendment to the Company's 2006 Executive Incentive Plan ("EIP") which amendment increased the maximum number of shares of common stock of the Company, par value \$0.001 per share ("Common Stock") that may be issued pursuant to or subject to outstanding awards under the 2006 EIP from 11,276,291 to 38,435,427. Such increased pool is in addition to shares issuable upon exercise of executive management rollover options. The Board of Directors also took action in accordance with the terms of the 2006 EIP to adjust the number and kind of shares of stock or securities subject to awards outstanding under the 2006 EIP to give effect to the Conversion and the Reclassification.

Awards under the EIP are intended to align the incentives of the Company's executives and investors and to improve the performance of the Company. The administrator will select participants from among those key employees and directors of and consultants and advisors to, the Company or its affiliates who, in the opinion of the administrator, are in a position to make a significant contribution to the success of the Company and its affiliates.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

Stock options granted under the EIP prior to 2012 become exercisable over a period of five years, with 20% of the stock option becoming exercisable on each of the first through fifth anniversaries of the grant date. During 2012, a form of option certificate was adopted such that the 2012 grants become exercisable over a period of four years, with 25% of the stock option becoming exercisable on each of the first through fourth anniversaries of the grant date. Once an option has vested, it generally remains exercisable until the tenth anniversary of the grant date so long as the participant continues to provide services to the Company.

*Stock Options*

The following table presents the stock option activity under the EIP for the three months ended March 31, 2011 and 2012, respectively:

	Options Available for Grant	Options Outstanding	
		Number of Options	Weighted Average Exercise Price
Balance at January 1, 2011	333,447	2,544,000	\$ 3.00
Granted	(160,000)	160,000	10.60
Canceled	18,500	(18,500)	4.92
Exercised	—	(2,000)	3.61
Balance at March 31, 2011	191,947	2,683,500	\$ 3.44
Balance at January 1, 2012	27,434,083	2,524,500	\$ 3.38
Granted	(20,910,000)	20,910,000	4.19
Canceled	35,000	(35,000)	7.26
Exercised	—	—	—
Balance at March 31, 2012	6,559,083	23,399,500	\$ 4.10

At March 31, 2012, we expect that approximately 72% of options granted will vest over the vesting period.

At March 31, 2012, the intrinsic value of vested options was approximately \$3.6 million.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

The following table presents information regarding the options granted under the EIP at March 31, 2012:

Outstanding				Exercisable	
Range of Exercise Prices	Number of Options	Weighted Average Remaining Contractual Life (years)	Weighted Average Exercise Price	Number of Options	Weighted Average Exercise Price
\$ 1.64	1,706,500	4.69	\$ 1.64	1,686,500	\$ 1.64
3.61	218,000	6.75	3.61	129,000	3.61
4.19	20,910,000	9.99	4.19	—	—
6.36	235,000	5.83	6.36	192,000	6.36
9.04	200,000	8.08	9.04	40,000	9.04
10.60	130,000	8.83	10.60	26,000	10.60
<u>\$1.64 - \$10.60</u>	<u>23,399,500</u>	<u>9.52</u>	<u>\$ 4.10</u>	<u>2,073,500</u>	<u>\$ 2.45</u>

Options Outstanding			
	Options Available for Grant	Number of Shares	Weighted Average Exercise Price
Executive Management Rollover Options			
Balance at January 1, 2011	17	287,326	\$ 33.34
Canceled	—	—	—
Exercised	—	—	—
Balance at March 31, 2011	17	287,326	\$ 33.34
Balance at January 1, 2012	821	12,958,670	\$0.6923
Canceled	—	—	—
Exercised	—	(588,728)	0.6985
Balance at March 31, 2012	821	12,369,942	\$0.6920

Prior to the Conversion and Reclassification in December 2011, an Equity Strip was comprised of eight shares of Class A common stock and one share of Class L common stock. The executive management rollover options are fully vested.

The following table summarizes the outstanding and exercisable information on executive management rollover options granted under the EIP at March 31, 2012:

Outstanding and Exercisable			
Range of Exercise Prices	Number of Options	Average Remaining Contractual Life (years)	Weighted Average Exercise Price
\$ 0.5846	147,115	0.5	\$0.5846
0.6834	11,083,859	1.5	0.6834
0.7900	1,138,968	1.0	0.7900
<u>\$0.5846 - \$0.79</u>	<u>12,369,942</u>	<u>1.5</u>	<u>\$0.6920</u>

The aggregate intrinsic value of these options at March 31, 2012 was approximately \$43.3 million.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

We account for the stock option grants under the EIP in accordance with Accounting Standards Codification 718, *Compensation-Stock Compensation* (“ASC 718”). The fair value of option awards granted under the EIP during the three months ended March 31, 2012 and 2011 were \$1.53 and \$3.92, respectively. We have estimated the fair value of EIP option awards on the grant date using a Black-Scholes option pricing model that uses the assumptions noted in the following table:

	Three months ended	
	March 31, 2012	March 31, 2011
Risk-free interest rate	1.35%	1.87%
Dividend yield	0.0%	0.0%
Expected volatility	34.7%	33.2%
Expected life (years)	6.25	6.5

The risk-free rate for periods within the expected life of the option is based on the zero-coupon U.S. government treasury strip with a maturity which approximates the expected life of the option at the time of grant.

There was approximately \$23.9 million and \$1.5 million of unrecorded and unrecognized compensation expense related to unvested stock options under the EIP at March 31, 2012 and 2011, respectively.

#### *Restricted Stock*

The Company is party to Restricted Stock Award and Special Bonus Agreements and Restricted Stock Award Agreements (collectively, “Restricted Stock Agreements”) with certain officers and employees of the Company, which Restricted Stock Agreements provide for the issuance of shares of Common Stock that were subject to time-based or performance vesting. On December 30, 2011, the Board of Directors approved the amendment of the Restricted Stock Agreements with each of the current employees party to a Restricted Stock Agreement with the Company in accordance with the terms of the 2006 EIP to provide for immediate vesting of all shares awarded thereunder outstanding for more than five years, such vesting to become effective as of the Conversion and Reclassification. For shares outstanding for less than five years, the board of directors approved the amendment to the Restricted Stock Agreement to provide for vesting of all such awards upon the earlier of the five year anniversary of grant or a change of control of the Company. The amendments to the Restricted Stock Agreements provided for the acceleration of an aggregate of 4,371,864 shares of Common Stock. Previously, Tranches 2 and 3 of these awards vested only upon meeting certain performance criteria and therefore share-based compensation had not been recognized.



WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

We account for the restricted stock in accordance with ASC 718. No restricted stock was granted during the three months ended March 31, 2012 or 2011. At March 31, 2012 and 2011, there was approximately \$2.7 million and \$1.8 million of unrecorded and unrecognized compensation expense related to unvested restricted stock under the EIP, respectively.

*Stock-Based Compensation Expense*

For the three months ended March 31, 2012 and 2011, stock-based compensation expense was \$0.1 million and \$1.0 million, respectively.

## 9. EARNINGS PER SHARE

On October 2, 2009, the Company announced its intention to commence an equity offering and accordingly is providing the following information related to earnings per share.

On December 30, 2011, we completed the conversion of our outstanding Class L Common Stock into shares of Class A Common Stock and thereafter the reclassification of all of our Class A Common Stock as a single class of Common Stock. As a result, earnings per share calculations in future periods will be presented as a single class of Common Stock.

Through December 30, 2011, we had two classes of common stock (Class L stock and Class A stock) outstanding. Each Class L share was entitled to a priority return preference equal to the sum of (x) \$90 per share base amount and (y) an amount sufficient to generate a 12% internal rate of return on that base amount from the date of the recapitalization until the priority return preference was paid in full or converted to Class A shares. Each Class L share also participated in any equity appreciation beyond the priority return on the same per share basis as the Class A shares. Class A shares participated in the equity appreciation after the Class L priority return was satisfied.

The Class L stock was considered a participating stock security requiring use of the “two-class” method for the computation of basic net income (loss) per share in accordance with ASC 260, *Earnings Per Share*. Losses were not allocated to the Class L stock in the computation of basic earnings per share as the Class L stock was not obligated to share in losses.

Prior to the Conversion, basic earnings per share (“EPS”) excluded the effect of common stock equivalents and is computed using the “two-class” computation method, which divides earnings attributable to the Class L preference from total earnings. Any remaining income or loss is attributed to the common shares. Diluted earnings per share reflects the potential dilution that could result if options or other contingently issuable shares were exercised or converted into common stock and notional shares from the Deferred Compensation Plan were granted. Diluted earnings per common share assumes the exercise of stock options using the treasury stock method.

(Amount in thousands)	Three months ended	
	March 31,	
	2012	2011
Net income	\$34,044	\$34,580
Less accretion of Class L Shares (1)	—	43,853
Net income (loss) attributable to Class A Shares	<u>\$34,044</u>	<u>\$ (9,273)</u>

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

- (1) Prior to the Conversion, the Class L shareholders were allocated their priority return which is equivalent to the accretion, while any losses were allocated to common shareholders as the Class L shareholders did not have a contractual obligation to share in losses.

(In thousands, except per share amounts)	Three months ended March 31,	
	2012	2011
<b>Earnings (loss) per common share:</b>		
Basic-Class L	N/A	\$ 4.39
Basic-Common	\$ 0.07	\$ (0.11)
Diluted-Class L	N/A	\$ 4.21
Diluted-Common	\$ 0.07	\$ (0.11)
<b>Weighted average number of shares outstanding:</b>		
Basic-Class L	N/A	9,995
Basic- Common	490,608	88,017
<b>Dilutive impact of stock options:</b>		
Class L Shares	N/A	421
Diluted Class L Shares	N/A	10,416
Common Shares	17,433	—
Diluted Common Shares	508,041	88,017

N/A - Not Applicable

Diluted earnings per share is computed using the weighted-average number of common shares and dilutive potential common shares outstanding during the period. Dilutive potential common shares result from the assumed exercise of outstanding stock options, by application of the treasury stock method, that have a dilutive effect on earnings per share. At March 31, 2012, 21,475,000 stock options were outstanding with an exercise price equal to or exceeding the market value of our common stock that were therefore excluded from the computation of shares contingently issuable upon exercise of the options.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

## 10. BUSINESS SEGMENTS

We operate in two business segments:

**Unified Communications**, including reservationless, operator-assisted, web and video conferencing services, streaming services, alerts and notifications services and consulting, project management and implementation of hosted and managed unified communications solutions; and

**Communication Services**, including emergency communication services, automated call processing, agent-based services and telephony/interconnect services.

Amounts in thousands	For the three months ended March 31,	
	2012	2011
<b>Revenue:</b>		
Unified Communications	\$ 359,647	\$ 331,122
Communication Services	281,737	282,077
Intersegment Eliminations	(2,322)	(2,381)
<b>Total</b>	<b>\$ 639,062</b>	<b>\$ 610,818</b>
<b>Operating Income:</b>		
Unified Communications	\$ 97,136	\$ 94,011
Communication Services	17,106	24,796
<b>Total</b>	<b>\$ 114,242</b>	<b>\$ 118,807</b>
<b>Depreciation and Amortization (Included in Operating Income):</b>		
Unified Communications	\$ 22,346	\$ 21,144
Communication Services	20,969	20,998
<b>Total</b>	<b>\$ 43,315</b>	<b>\$ 42,142</b>
<b>Capital Expenditures:</b>		
Unified Communications	\$ 9,109	\$ 8,406
Communication Services	11,535	9,274
Corporate	3,232	1,484
<b>Total</b>	<b>\$ 23,876</b>	<b>\$ 19,164</b>
	<b>As of March 31,</b>	<b>As of December 31,</b>
	<b>2012</b>	<b>2011</b>
<b>Assets:</b>		
Unified Communications	\$ 1,651,794	\$ 1,620,444
Communication Services	1,456,889	1,379,125
Corporate	258,685	227,949
<b>Total</b>	<b>\$ 3,367,368</b>	<b>\$ 3,227,518</b>

For the three months ended March 31, 2012 and 2011, our largest 100 clients represented 55% and 56% of our total revenue, respectively. The aggregate revenue as a percentage of our total revenue from our largest client, AT&T, during the three months ended March 31, 2012 and 2011 was approximately 8% and 11%, respectively. No client represented more than 10% of our aggregate revenue for the three months ended March 31, 2012 and no client other than AT&T represented more than 10% of our aggregate revenue for the three months ended March 31, 2011.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

For the three months ended March 31, 2012 and 2011, revenues from non-U.S. countries were approximately 19% of consolidated revenues in both periods. During these periods no individual foreign country accounted for greater than 10% of revenue. Revenue is attributed to an organizational region based on location of the billed customer's account. Geographic information by organizational region, in thousands, is noted below:

	For the three months ended March 31,	
	2012	2011
<b>Revenue:</b>		
Americas—United States	\$ 517,514	\$ 496,128
Americas—Other	5,793	4,587
Europe, Middle East & Africa (EMEA)	75,821	75,785
Asia Pacific	39,934	34,318
Total	<u>\$ 639,062</u>	<u>\$ 610,818</u>
	<b>As of March 31,</b>	<b>As of December 31,</b>
	<b>2012</b>	<b>2011</b>
<b>Long-Lived Assets:</b>		
Americas—United States	\$ 2,439,238	\$ 2,373,428
Americas—Other	3,585	4,107
Europe, Middle East & Africa (EMEA)	208,311	206,598
Asia Pacific	22,420	21,599
Total	<u>\$ 2,673,554</u>	<u>\$ 2,605,732</u>

The aggregate gain (loss) on transactions denominated in currencies other than the functional currency of West Corporation or any of its subsidiaries was approximately \$(1.6) million and \$2.2 million for the three months ended March 31, 2012 and 2011, respectively.

## 11. COMMITMENTS AND CONTINGENCIES

In the ordinary course of business, we and certain of our subsidiaries are defendants in various litigation matters and are subject to claims from our clients for indemnification, some of which may involve claims for damages that are substantial in amount. We do not believe the disposition of matters and claims currently pending will have a material effect on our financial position, results of operations or cash flows.

## 12. FINANCIAL INFORMATION FOR SUBSIDIARY GUARANTORS AND SUBSIDIARY NON- GUARANTORS

West Corporation and our U.S. based wholly owned subsidiary guarantors, jointly, severally, fully and unconditionally are responsible for the payment of principal, premium and interest on our senior notes and senior subordinated notes. Presented below, in thousands, is condensed consolidated financial information for West Corporation and our subsidiary guarantors and subsidiary non-guarantors for the periods indicated.

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
SUPPLEMENTAL CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(Amounts in thousands)

	For the Three Months Ended March 31, 2012				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations and Consolidating Entries	Consolidated
<b>REVENUE</b>	\$ —	\$ 500,074	\$ 138,988	\$ —	\$ 639,062
<b>COST OF SERVICES</b>	—	233,479	58,223	—	291,702
<b>SELLING, GENERAL AND ADMINISTRATIVE EXPENSES</b>	4,613	189,078	39,427	—	233,118
<b>OPERATING INCOME (LOSS)</b>	(4,613)	77,517	41,338	—	114,242
<b>OTHER INCOME (EXPENSE):</b>					
Interest Expense, net of interest income	(40,933)	(25,528)	4,399	—	(62,062)
Subsidiary Income	47,019	21,857	—	(68,876)	—
Other, net	5,080	4,006	(6,356)	—	2,730
Other income (expense)	11,166	335	(1,957)	(68,876)	(59,332)
<b>INCOME BEFORE INCOME TAX EXPENSE</b>	6,553	77,852	39,381	(68,876)	54,910
<b>INCOME TAX EXPENSE (BENEFIT)</b>	(27,491)	28,678	19,679	—	20,866
<b>NET INCOME</b>	<u>\$ 34,044</u>	<u>\$ 49,174</u>	<u>\$ 19,702</u>	<u>\$ (68,876)</u>	<u>\$ 34,044</u>

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
SUPPLEMENTAL CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(AMOUNTS IN THOUSANDS)

	For the Three Months Ended March 31, 2011				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations and Consolidating Entries	Consolidated
<b>REVENUE</b>	\$ —	\$ 484,750	\$ 126,068	\$ —	\$ 610,818
<b>COST OF SERVICES</b>	—	220,685	50,918	—	271,603
<b>SELLING, GENERAL AND ADMINISTRATIVE EXPENSES</b>	2,698	180,281	37,429	—	220,408
<b>OPERATING INCOME (LOSS)</b>	(2,698)	83,784	37,721	—	118,807
<b>OTHER INCOME (EXPENSE):</b>					
Interest Expense, net of interest income	(41,055)	(30,055)	3,385	—	(67,725)
Subsidiary Income	76,615	31,299	—	(107,914)	—
Other, net	2,513	5,365	(3,186)	—	4,692
Other income (expense)	38,073	6,609	199	(107,914)	(63,033)
<b>INCOME BEFORE INCOME TAX EXPENSE</b>	35,375	90,393	37,920	(107,914)	55,774
<b>INCOME TAX EXPENSE</b>	795	13,975	6,424	—	21,194
<b>NET INCOME</b>	<u>\$ 34,580</u>	<u>\$ 76,418</u>	<u>\$ 31,496</u>	<u>\$ (107,914)</u>	<u>\$ 34,580</u>

WEST CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
SUPPLEMENTAL CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
(AMOUNTS IN THOUSANDS)

	For the Three Months Ended March 31, 2012				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations and Consolidating Entries	Consolidated
Net income	\$34,044	\$ 49,174	\$ 19,702	\$ (68,876)	\$ 34,044
Foreign currency translation adjustments, net of tax of \$4,736	—	—	7,728	—	7,728
Unrealized gain on cash flow hedges, net of tax of \$268	437	—	—	—	437
Comprehensive income—West Corporation	<u>\$34,481</u>	<u>\$ 49,174</u>	<u>\$ 27,430</u>	<u>\$ (68,876)</u>	<u>\$ 42,209</u>

	For the Three Months Ended March 31, 2011				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations and Consolidating Entries	Consolidated
Net income	\$34,580	\$ 76,418	\$ 31,496	\$ (107,914)	\$ 34,580
Foreign currency translation adjustments, net of tax of \$1,388	—	—	2,265	—	2,265
Reclassification of a cash flow hedge into earnings, net of tax of \$1,193	1,945	—	—	—	1,945
Unrealized gain on cash flow hedges, net of tax of \$1,472	2,402	—	—	—	2,402
Comprehensive income—West Corporation	<u>\$38,927</u>	<u>\$ 76,418</u>	<u>\$ 33,761</u>	<u>\$ (107,914)</u>	<u>\$ 41,192</u>

**WEST CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SUPPLEMENTAL CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(AMOUNTS IN THOUSANDS)**

	March 31, 2012				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations and Consolidating Entries	Consolidated
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and cash equivalents	\$ 2,012	\$ 75	\$ 95,774	\$ —	\$ 97,861
Trust and restricted cash	—	13,793	—	—	13,793
Accounts receivable, net	—	60,704	395,831	—	456,535
Intercompany receivables	—	526,725	—	(526,725)	—
Deferred income taxes receivable	426	9,466	5,678	—	15,570
Prepaid assets	5,036	32,900	11,383	—	49,319
Other current assets	4,242	309,656	(253,162)	—	60,736
Total current assets	11,716	953,319	255,504	(526,725)	693,814
Property and equipment, net	70,371	246,849	34,773	—	351,993
INVESTMENT IN SUBSIDIARIES	1,512,264	358,607	—	(1,870,871)	—
GOODWILL	—	1,637,452	180,767	—	1,818,219
INTANGIBLES, net	—	291,883	47,164	—	339,047
OTHER ASSETS	98,709	63,353	2,233	—	164,295
<b>TOTAL ASSETS</b>	<b>\$1,693,060</b>	<b>\$3,551,463</b>	<b>\$ 520,441</b>	<b>\$ (2,397,596)</b>	<b>\$3,367,368</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)</b>					
<b>CURRENT LIABILITIES:</b>					
Accounts payable	\$ 9,992	\$ 73,045	\$ 9,486	\$ —	\$ 92,523
Intercompany payables	513,253	—	13,472	(526,725)	—
Accrued expenses	43,554	236,122	80,486	—	360,162
Current maturities of long-term debt	2,354	13,071	—	—	15,425
Total current liabilities	569,153	322,238	103,444	(526,725)	468,110
LONG-TERM OBLIGATIONS, less current maturities	1,889,546	1,607,538	23,900	—	3,520,984
DEFERRED INCOME TAXES	52,472	72,799	19,708	—	144,979
OTHER LONG-TERM LIABILITIES	35,412	41,457	9,949	—	86,818
<b>TOTAL STOCKHOLDERS' EQUITY (DEFICIT)</b>	<b>(853,523)</b>	<b>1,507,431</b>	<b>363,440</b>	<b>(1,870,871)</b>	<b>(853,523)</b>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)</b>	<b>\$1,693,060</b>	<b>\$3,551,463</b>	<b>\$ 520,441</b>	<b>\$ (2,397,596)</b>	<b>\$3,367,368</b>



**WEST CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SUPPLEMENTAL CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(AMOUNTS IN THOUSANDS)**

	December 31, 2011				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations and Consolidating Entries	Consolidated
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and cash equivalents	\$ 10,503	\$ —	\$ 89,572	\$ (6,239)	\$ 93,836
Trust cash	—	16,446	—	—	16,446
Accounts receivable, net	—	50,480	363,333	—	413,813
Intercompany receivables	—	573,280	—	(573,280)	—
Deferred income taxes receivable	73,709	13,034	462	(77,137)	10,068
Prepaid assets	3,222	25,232	8,588	—	37,042
Other current assets	5,089	306,273	(260,781)	—	50,581
Total current assets	92,523	984,745	201,174	(656,656)	621,786
Property and equipment, net	73,105	243,170	34,580	—	350,855
INVESTMENT IN SUBSIDIARIES	1,460,108	351,329	—	(1,811,437)	—
GOODWILL	—	1,586,988	175,647	—	1,762,635
INTANGIBLES, net	—	283,807	49,340	—	333,147
OTHER ASSETS	98,673	58,378	2,044	—	159,095
<b>TOTAL ASSETS</b>	<b>\$1,724,409</b>	<b>\$3,508,417</b>	<b>\$ 462,785</b>	<b>\$ (2,468,093)</b>	<b>\$3,227,518</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)</b>					
<b>CURRENT LIABILITIES:</b>					
Accounts payable	\$ 5,001	\$ 68,317	\$ 12,360	\$ (6,239)	\$ 79,439
Intercompany payables	572,554	—	726	(573,280)	—
Accrued expenses	70,680	260,490	69,403	(77,137)	323,436
Current maturities of long-term debt	2,354	13,071	—	—	15,425
Total current liabilities	650,589	341,878	82,489	(656,656)	418,300
LONG-TERM OBLIGATIONS, less current maturities	1,890,134	1,610,806	—	—	3,500,940
DEFERRED INCOME TAXES	22,766	84,918	13,837	—	121,521
OTHER LONG-TERM LIABILITIES	57,333	16,299	9,538	—	83,170
<b>TOTAL STOCKHOLDERS' EQUITY (DEFICIT)</b>	<b>(896,413)</b>	<b>1,454,516</b>	<b>356,921</b>	<b>(1,811,437)</b>	<b>(896,413)</b>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)</b>	<b>\$1,724,409</b>	<b>\$3,508,417</b>	<b>\$ 462,785</b>	<b>\$ (2,468,093)</b>	<b>\$3,227,518</b>

**WEST CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS**  
**(AMOUNTS IN THOUSANDS)**

	Three Months Ended March 31, 2012				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Elimination and Consolidating Entries	Consolidated
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES:</b>	\$ —	\$ 75,850	\$ 15,813	\$ —	\$ 91,663
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>					
Business acquisitions	—	(76,564)	(15)	—	(76,579)
Purchase of property and equipment	(3,232)	(25,857)	(4,984)	—	(34,073)
Net cash used in investing activities	(3,232)	(102,421)	(4,999)	—	(110,652)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>					
Proceeds from revolving credit facilities	27,600	—	43,500	—	71,100
Payments on revolving credit facilities	(27,600)	—	(19,600)	—	(47,200)
Principal payments on long-term obligations	(589)	(3,267)	—	—	(3,856)
Payments on capital lease obligations	—	(9)	(11)	—	(20)
Other	242	—	—	—	242
Net cash used in financing activities	(347)	(3,276)	23,889	—	20,266
Intercompany	(4,912)	29,922	(31,249)	6,239	—
<b>EFFECT OF EXCHANGE RATES ON CASH AND CASH EQUIVALENTS</b>	—	—	2,748	—	2,748
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	(8,491)	75	6,202	6,239	4,025
<b>CASH AND CASH EQUIVALENTS, Beginning of period</b>	10,503	—	89,572	(6,239)	93,836
<b>CASH AND CASH EQUIVALENTS, End of period</b>	<u>\$ 2,012</u>	<u>\$ 75</u>	<u>\$ 95,774</u>	<u>\$ —</u>	<u>\$ 97,861</u>

**WEST CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS**  
**(AMOUNTS IN THOUSANDS)**

	Three Months Ended March 31, 2011				
	Parent / Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Elimination and Consolidating Entries	Consolidated
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES:</b>	\$ —	\$ 97,665	\$ 14,740	\$ (8,702)	\$ 103,703
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>					
Business acquisitions	—	(39,306)	(21,406)	—	(60,712)
Purchase of property and equipment	(2,351)	(23,036)	(2,809)	—	(28,196)
Other	—	90	—	—	90
Net cash used in investing activities	(2,351)	(62,252)	(24,215)	—	(88,818)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>					
Proceeds from revolving credit facilities	14,000	—	47,000	—	61,000
Payments on revolving credit facilities	(14,000)	—	(47,000)	—	(61,000)
Principal payments on long-term obligations	(5,327)	(11,874)	—	—	(17,201)
Payments on capital lease obligations	(204)	(21)	—	—	(225)
Other	7	(88)	—	—	(81)
Net cash used in financing activities	(5,524)	(11,983)	—	—	(17,507)
Intercompany	16,171	(23,430)	2,667	4,592	—
<b>EFFECT OF EXCHANGE RATES ON CASH AND CASH EQUIVALENTS</b>	—	—	4,926	—	4,926
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	8,296	—	(1,882)	(4,110)	2,304
<b>CASH AND CASH EQUIVALENTS, Beginning of period</b>	—	—	102,385	(4,592)	97,793
<b>CASH AND CASH EQUIVALENTS, End of period</b>	<u>\$ 8,296</u>	<u>\$ —</u>	<u>\$ 100,503</u>	<u>\$ (8,702)</u>	<u>\$ 100,097</u>

## **FORWARD-LOOKING STATEMENTS**

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements include estimates regarding:

- the impact of changes in government regulation and related litigation;
- the impact of pending litigation;
- the impact of integrating or completing mergers or strategic acquisitions;
- the cost and reliability of voice and data services;
- the adequacy of our available capital for future capital requirements;
- our future contractual obligations;
- our capital expenditures;
- the cost of labor and turnover rates;
- the impact of changes in interest rates;
- substantial indebtedness incurred in connection with the 2006 recapitalization, subsequent refinancings and acquisitions; and
- the impact of foreign currency fluctuations;

as well as other statements regarding our future operations, financial condition and prospects, and business strategies.

Forward-looking statements can be identified by the use of words such as “may,” “should,” “expects,” “plans,” “anticipates,” “believes,” “estimates,” “predicts,” “intends,” “continue,” or the negative of such terms, or other comparable terminology. Forward-looking statements also include the assumptions underlying or relating to any of the foregoing statements. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors, including the risks discussed in “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and elsewhere in this report.

All forward-looking statements included in this report are based on information available to us on the date hereof. We assume no obligation to update any forward-looking statements.

## **Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the Condensed Consolidated Financial Statements (unaudited) and the Notes thereto.

### **Business Overview**

We are a leading provider of technology-driven communication services. The scale and processing capacity of our proprietary technology platforms, combined with our expertise in managing voice and data transactions, enable us to offer a broad portfolio of services, including conferencing and collaboration, unified communications, alerts and notifications, emergency communications and business processing outsourcing. Our services provide reliable, high-quality, mission-critical communications designed to maximize return on investment for our clients. Our clients include Fortune 1000 companies, along with small and medium enterprises in a variety of industries, including telecommunications, retail, financial services, public safety, technology and healthcare. We have sales and operations in the United States, Canada, Europe, the Middle East, Asia Pacific, Latin America and South America.

Since our founding in 1986, we have invested significantly to expand our technology platforms and develop our operational processes to meet the complex communication needs of our clients. We have evolved our business mix from labor-intensive communication services to focus more on diversified and platform-based, technology-driven services.

---

## [Table of Contents](#)

Investing in technology and developing specialized expertise in the industries we serve are critical components to our strategy of enhancing our services and our value proposition. In 2011, we managed approximately 27 billion telephony minutes and approximately 121 million conference calls, facilitated over 260 million 9-1-1 calls, and delivered over 1 billion notification calls and data messages. With approximately 652,000 telephony ports to handle conference calls, alerts and notifications and customer service at March 31, 2012, we believe our platforms provide scale and flexibility to handle greater transaction volume than our competitors, offer superior service and develop new offerings. These ports include approximately 310,000 Internet Protocol (“IP”) ports, which we believe provide us with the only large-scale proprietary IP-based global conferencing platform deployed and in use today. Our technology-driven platforms allow us to provide a broad range of complementary automated and agent-based service offerings to our diverse client base.

### **Financial Operations Overview**

#### ***Revenue***

In our Unified Communications segment, our conferencing and collaboration services, event services and IP-based unified communication solutions are generally billed on a per participant minute or per seat basis and our alerts and notifications services are generally billed on a per message or per minute basis. Billing rates for these services vary depending on participant geographic location, type of service (such as audio, video or web conferencing) and type of message (such as voice, text, email or fax). We also charge clients for additional features, such as conference call recording, transcription services or professional services. Since we entered the conferencing services business, the average rate per minute that we charge has declined while total minutes sold has increased. This is consistent with industry trends. We expect this trend to continue for the foreseeable future.

In our Communication Services segment, our emergency communications solutions are generally billed per month based on the number of billing telephone numbers or cell towers covered under each client contract. We also bill monthly for our premise-based database solution. In addition, we bill for sales, installation and maintenance of our communication equipment technology solutions. Our platform-based and agent-based customer service solutions are generally billed on a per minute or per hour basis. We are generally paid on a contingent fee basis for our receivables management and overpayment identification and recovery services as well as for certain other agent-based services. Our telephony / interconnect services are generally billed based on usage for toll -free origination services.

#### ***Cost of Services***

The principal component of cost of services for our Unified Communications segment is our variable telephone expense. Significant components of our cost of services in this segment also include labor expense, primarily related to commissions for our sales force. Because the services we provide in this segment are largely platform-based, labor expense is less significant than the labor expense we experience in our Communication Services segment.

The principal component of cost of services for our Communication Services segment is labor expense. Labor expense included in costs of services primarily reflects compensation for the agents providing our agent-based services, but also includes compensation for personnel dedicated to emergency communications database management, manufacturing and development of our premise-based public safety solution as well as collection expenses, such as costs of letters and postage, incurred in connection with our receivables management services. We generally pay commissions to sales professionals on both new sales and incremental revenue generated from existing clients. Significant components of our cost of services in this segment also include variable telephone expense.

### ***Selling, General and Administrative Expenses***

The principal component of our selling, general and administrative expenses (“SG&A”) is salary and benefits for our sales force, client support staff, technology and development personnel, senior management and other personnel involved in business support functions. SG&A also includes certain fixed telephone costs as well as other expenses that support the ongoing operation of our business, such as facilities costs, certain service contract costs, equipment depreciation and maintenance, and amortization of finite-lived intangible assets.

### ***Key Drivers Affecting Our Results of Operations***

*Evolution to Automated Technologies.* We have evolved into a diversified and platform-based technology-driven service provider. Since 2005, our revenue from platform-based services has grown from 37% of total revenue to 70% for the three months ended March 31, 2012 and our operating income from platform-based services has grown from 53% of total operating income to 91% over the same period. As in the past, we will continue to seek and invest in higher margin businesses, irrespective of whether the associated services are delivered to our customers through an agent-based or a platform-based environment. We expect our platform-based service lines to grow at a faster pace than agent-based services and as a result will continue to increase as a percentage of our total revenue. However, many of our customers require an integrated service offering that incorporates both agent-based and platform-based services—for example, an automated voice response system with the option for the client’s customer to speak to an agent. Accordingly, we expect agent-based services will continue to represent a meaningful portion of our service offerings for the foreseeable future.

*Acquisition Activities.* Identifying and successfully integrating acquisitions of value-added service providers has been a key component of our growth strategy. We will continue to seek opportunities to expand our suite of communication services across industries, geographies and end-markets. While we expect this will occur primarily through organic growth, we have and will continue to acquire assets and businesses that strengthen our value proposition to clients and drive value to us. We have developed an internal capability to source, evaluate and integrate acquisitions that we believe has created value for shareholders. Since 2005, we have invested approximately \$2.0 billion in strategic acquisitions. We believe there are acquisition candidates that will enable us to expand our capabilities and markets and intend to continue to evaluate acquisitions in a disciplined manner and pursue those that provide attractive opportunities to enhance our growth and profitability.

## **Results of Operations**

### **Comparison of the Three Months Ended March 31, 2012 and 2011**

**Revenue:** Total revenue for the three months ended March 31, 2012 increased approximately \$28.2 million, or 4.6%, to \$639.1 million from \$610.8 million for the three months ended March 31, 2011. This increase included revenue of \$18.8 million from entities acquired since January 1, 2011. During the three months ended March 31, 2012, the HyperCube acquisition was closed. The HyperCube results have been included in the Communication Services segment since the March 23, 2012 acquisition date.

For the three months ended March 31, 2012 and 2011, our largest 100 clients represented 55% and 56% of total revenue, respectively. The aggregate revenue as a percentage of our total revenue from our largest client, AT&T, in the three months ended March 31, 2012 and 2011 were approximately 8% and 11%, respectively.

[Table of Contents](#)
**Revenue by business segment:**

	For the three months ended March 31,					
	2012	% of Total Revenue	2011	% of Total Revenue	Change	% Change
Revenue in thousands:						
Unified Communications	\$359,647	56.3%	\$331,122	54.2%	\$28,525	8.6%
Communication Services	281,737	44.1%	282,077	46.2%	(340)	-0.1%
Intersegment eliminations	(2,322)	-0.4%	(2,381)	-0.4%	59	-2.5%
Total	<u>\$639,062</u>	<u>100.0%</u>	<u>\$610,818</u>	<u>100.0%</u>	<u>\$28,244</u>	<u>4.6%</u>

For the three months ended March 31, 2012, Unified Communications revenue increased \$28.5 million, or 8.6%, to \$359.6 million from \$331.1 million for the three months ended March 31, 2011. The increase in revenue for the three months ended March 31, 2012 included \$15.8 million from acquisitions. The remaining \$12.7 million increase was attributable primarily to the addition of new customers as well as an increase in usage of our web and audio-based conferencing services by our existing customers. Revenue attributable to increased usage and new customer usage was partially offset by a decline in the rates charged to existing customers for those services. The volume of minutes used for our reservationless conferencing services, which accounts for the majority of our Unified Communications revenue, grew approximately 11.4% for the three months ended March 31, 2012 over the three months ended March 31, 2011, while the average rate per minute for reservationless services declined by approximately 7.9%. Since we entered the conferencing services business, the average rate per minute that we charge has declined while total minutes sold has increased. This is consistent with industry trends which we expect to continue for the foreseeable future. Our Unified Communications international revenue grew to \$114.2 million, an increase of 5.0% over the three months ended March 31, 2011.

For the three months ended March 31, 2012, Communication Services revenue decreased \$0.3 million, or 0.1%, to \$281.7 million from \$282.1 million for the three months ended March 31, 2011. The decrease in revenue for the three months ended March 31, 2012 is primarily the result of decreased revenue from automated services. For the three months ended March 31, 2012, Communication Services automated revenue decreased \$8.2 million from the three months ended March 31, 2011. We expect automated revenue will revert to positive growth in future periods. Partially offsetting the reduction in revenue for the three months ended March 31, 2012 was revenue from acquired entities of \$3.0 million.

**Cost of services:** Cost of services consists of direct labor, telephone expense, commissions and other costs directly related to providing services to our clients. Cost of services increased approximately \$20.1 million, or 7.4%, in the three months ended March 31, 2012, to \$291.7 million, from \$271.6 million for the three months ended March 31, 2011. As a percentage of revenue, cost of services increased to 45.6% in the three months ended March 31, 2012 compared to 44.5% for the three months ended March 31, 2011.

**Cost of services by business segment:**

	For the three months ended March 31,					
	2012	% of Revenue	2011	% of Revenue	Change	% Change
Cost of services in thousands:						
Unified Communications	\$148,740	41.4%	\$132,615	40.1%	\$16,125	12.2%
Communication Services	144,742	51.4%	140,908	50.0%	3,834	2.7%
Intersegment eliminations	(1,780)	NM	(1,920)	NM	140	NM
Total	<u>\$291,702</u>	<u>45.6%</u>	<u>\$271,603</u>	<u>44.5%</u>	<u>\$20,099</u>	<u>7.4%</u>

NM - Not meaningful

Unified Communications cost of services for the three months ended March 31, 2012 increased \$16.1 million, or 12.2%, to \$148.7 million from \$132.6 million for the three months ended March 31, 2011. Cost of services increased by \$8.9 million as a result of acquired entities. The remaining increase is primarily driven by increased service volume. As a percentage of this segment's revenue, Unified Communications cost of services increased to 41.4% for the three months ended March 31, 2012 from 40.1% for the three months ended March 31, 2011. The increase in cost of services as a percentage of revenue is due primarily to changes in the product mix, geographic mix and the impact of acquired entities.

[Table of Contents](#)

Communication Services cost of services increased \$3.8 million, or 2.7%, for the three months ended March 31, 2012 to \$144.7 million from \$140.9 million for the three months ended March 31, 2011. The increase in cost of services for the three months ended March 31, 2012 was the result of a changing mix of automated and agent based services, lower margins in our agent-based service offerings and \$1.4 million of additional costs from acquired entities. As a percentage of this segment's revenue, Communication Services cost of services increased to 51.4% for the three months ended March 31, 2012 from 50.0%, for the three months ended March 31, 2011.

**Selling, general and administrative ("SG&A") expenses:** SG&A expenses increased by approximately \$12.7 million, or 5.8%, to \$233.1 million for the three months ended March 31, 2012 from \$220.4 million for the three months ended March 31, 2011. An asset impairment and site closure accrual accounted for \$5.3 million of this increase. As a percentage of revenue, SG&A expenses increased to 36.5% for the three months ended March 31, 2012 from 36.1% for the three months ended March 31, 2011. The asset impairment and site closure accrual had an 83 basis point impact on SG&A as a percentage of revenue.

***Selling, general and administrative expenses by business segment:***

	For the three months ended March 31,					
	2012	% of Revenue	2011	% of Revenue	Change	% Change
Selling, general and administrative expenses in thousands:						
Unified Communications	\$113,770	31.6%	\$104,496	31.6%	\$ 9,274	8.9%
Communication Services	119,889	42.6%	116,372	41.3%	3,517	3.0%
Intersegment eliminations	(541)	NM	(460)	NM	(81)	NM
Total	<u>\$233,118</u>	<u>36.5%</u>	<u>\$220,408</u>	<u>36.1%</u>	<u>\$12,710</u>	<u>5.8%</u>

NM - Not meaningful

Unified Communications SG&A expenses for the three months ended March 31, 2012 increased \$9.3 million, or 8.9%, to \$113.8 million from \$104.5 million for the three months ended March 31, 2011. For the three months ended March 31, 2012, SG&A expenses from acquired entities was \$9.4 million. As a percentage of this segment's revenue, Unified Communications SG&A expenses was 31.6% for the three months ended March 31, 2012 and March 31, 2011.

Communication Services SG&A expenses increased \$3.5 million, or 3.0%, to \$119.9 million for the three months ended March 31, 2012 from \$116.4 million for the three months ended March 31, 2011. The asset impairment and site closure accrual was \$4.8 million in the Communication Services segment. SG&A expenses from acquired entities were \$1.3 million. As a percentage of this segment's revenue, Communication Services SG&A expenses increased to 42.6% for the three months ended March 31, 2012 from 41.3% for the three months ended March 31, 2011. The asset impairment and site closure accrual had a 171 basis point impact on SG&A as a percentage of revenue for the Communications Service segment.

**Operating income:** Operating income decreased \$4.6 million, or 3.8%, to \$114.2 million for the three months ended March 31, 2012 from \$118.8 million for the three months ended March 31, 2011. As a percentage of revenue, operating income decreased to 17.9% for the three months ended March 31, 2012 from 19.5% for the three months ended March 31, 2011. The asset impairment and site closure accrual had an 83 basis point impact on operating income as a percentage of revenue.



[Table of Contents](#)

**Operating income by business segment:**

	For the three months ended March 31,				Change	% Change
	2012	% of Revenue	2011	% of Revenue		
Operating income in thousands:						
Unified Communications	\$ 97,136	27.0%	\$ 94,011	28.4%	\$ 3,125	3.3%
Communication Services	17,106	6.1%	24,796	8.8%	(7,690)	-31.0%
Total	<u>\$114,242</u>	<u>17.9%</u>	<u>\$118,807</u>	<u>19.5%</u>	<u>\$(4,565)</u>	<u>-3.8%</u>

Unified Communications operating income for the three months ended March 31, 2012 increased approximately \$3.1 million, to \$97.1 million from \$94.0 million for the three months ended March 31, 2011. As a percentage of this segment's revenue, Unified Communications operating income decreased to 27.0% for the three months ended March 31, 2012 from 28.4% for the three months ended March 31, 2011 due to the factors discussed above for revenue, cost of services and SG&A expenses.

Communication Services operating income decreased \$7.7 million, or 31.0%, to \$17.1 million for the three months ended March 31, 2012 from \$24.8 million for the three months ended March 31, 2011. As a percentage of this segment's revenue, Communication Services operating income decreased to 6.1% for the three months ended March 31, 2012 from 8.8% for the three months ended March 31, 2011 due to the factors discussed above for revenue, cost of services and SG&A expenses.

**Other income (expense):** Other income (expense) includes interest expense from borrowings under credit facilities and outstanding notes, the aggregate foreign exchange gain (loss) on affiliate transactions denominated in currencies other than the functional currency and interest income from short-term investments. Other income (expense) for the three months ended March 31, 2012 was (\$59.3) million compared to (\$63.0) million for the three months ended March 31, 2011. Interest expense for the three months ended March 31, 2012 was \$62.2 million compared to \$67.8 million during the three months ended March 31, 2011. This decrease was due primarily to lower effective interest rates on our variable rate senior secured term loan facilities.

During the three months ended March 31, 2012, we recognized a \$0.5 million loss on foreign currency exchange rate changes on affiliate transactions. During the three months ended March 31, 2011, we recognized a \$3.1 million gain on foreign currency exchange rate changes on affiliate transactions.

**Net income** – Net income decreased \$0.5 million for the three months ended March 31, 2012 to \$34.0 million from \$34.6 million for the three months ended March 31, 2011. Net income includes a provision for income tax expense at an effective rate of approximately 38.0% for each of the three months ended March 31, 2012, and 2011.

**Earnings (loss) per common share:** On December 30, 2011, we completed the conversion of our outstanding Class L Common Stock into shares of Class A Common Stock and thereafter the reclassification of all of our Class A Common Stock as a single class of Common Stock. As a result, subsequent earnings per share calculations are presented as a single class of Common Stock and references to Class A common stock have been changed to common stock for all periods. Earnings per common share-basic and diluted for the three months ended March 31, 2012 were \$0.07. Earnings per common L share-basic for the three months ended March 31, 2011 were \$4.39. Earnings per common L share-diluted for the three months ended March 31, 2011 were \$4.21.

Diluted earnings per share is computed using the weighted-average number of common shares and dilutive potential common shares outstanding during the period. Dilutive potential common shares result from the assumed exercise of outstanding stock options, by application of the treasury stock method, that have a dilutive effect on earnings per share. At March 31, 2012, 21,475,000 stock options were outstanding with an exercise price at or exceeding the market value of our common stock, which market value was determined based on the results of an independent appraisal performed as of November 30, 2011 by Corporate Valuation Advisors, Inc. These options were therefore excluded from the computation of shares contingently issuable upon exercise of the options.

## Liquidity and Capital Resources

We have historically financed our operations and capital expenditures primarily through cash flows from operations supplemented by borrowings under our senior secured credit and asset securitization facilities.

On October 2, 2009, we filed a Registration Statement on Form S-1 (Registration No. 333-162292) under the Securities Act of 1933 and amendments to the Registration Statement on November 6, 2009, December 1, 2009, December 16, 2009, February 16, 2010, April 14, 2011, August 17, 2011, September 9, 2011, November 2, 2011 and February 24, 2012 pursuant to which we proposed to offer up to \$500.0 million of our common stock ("Proposed Offering"). We expect to use a part of the net proceeds from the Proposed Offering received by us to repay or repurchase indebtedness. We also expect to use a part of the net proceeds from this offering to fund the amounts payable upon the termination of the management agreement entered into in connection with the consummation of our recapitalization in 2006 between us and the Sponsors. We may also use a portion of the net proceeds received by us for working capital and other general corporate purposes. Given current market conditions, the timing of our initial public offering is uncertain.

Our current and anticipated uses of our cash, cash equivalents and marketable securities are to fund operating expenses, acquisitions, capital expenditures, interest payments, tax payments and the repayment of principal on debt.

The following table summarizes our cash flows by category for the periods presented (dollars in thousands):

	For the Three Months Ended March 31,			
	2012	2011	Change	% Change
Cash flows from operating activities	\$ 91,663	\$103,703	\$(12,040)	-11.6%
Cash flows used in investing activities	\$(110,652)	\$ (88,818)	\$(21,834)	24.6%
Cash flows from (used in) financing activities	\$ 20,266	\$ (17,507)	\$ 37,773	215.8%

Net cash flows from operating activities decreased \$12.0 million, or 11.6%, to \$91.7 million for the three months ended March 31, 2012, compared to net cash flows from operating activities of \$103.7 million for the three months ended March 31, 2011. The decrease in net cash flows from operating activities is primarily due to changes in working capital, primarily related to the timing of interest and tax payments and customer receipts.

Days sales outstanding ("DSO"), a key performance indicator that we utilize to monitor the accounts receivable average collection period and assess overall collection risk, was 63 days at March 31, 2012, when adjusted for the HyperCube acquisition, which closed on March 23, 2012. At March 31, 2011, DSO was 58 days.

Net cash flows used in investing activities increased \$21.8 million to \$110.7 million for the three months ended March 31, 2012, compared to net cash flows used in investing activities of \$88.8 million for the three months ended March 31, 2011. Cash used for business acquisitions, net of cash acquired, during the three months ended March 31, 2012 was \$76.6 million compared to \$60.7 million for the three months ended March 31, 2011. On March 23, 2012, we completed the acquisition of HyperCube for \$77.9 million, which was funded by cash on hand and partial use of our asset securitization financing facility. We invested \$34.1 million in capital expenditures during the three months ended March 31, 2012 compared to \$28.2 million for the three months ended March 31, 2011.

Net cash flows from financing activities increased \$37.8 million to \$20.3 million for the three months ended March 31, 2012, compared to net cash flows used in financing activities of \$(17.5) million for the three months ended March 31, 2011. During the three months ended March 31, 2012, net proceeds from various revolving credit facilities were \$23.9 million. During the three months ended March 31, 2011, we made a voluntary \$11.4 million prepayment on the senior secured term loan facility.

---

## [Table of Contents](#)

As of March 31, 2012, the amount of cash and cash equivalents held by our foreign subsidiaries was \$91.8 million. We have accrued U.S. taxes on \$185.7 million of unremitted foreign earnings and profits. Our intent is to permanently reinvest a portion of these funds outside the U.S. for acquisitions and capital expansion, and to repatriate a portion of these funds. Based on our current projected capital needs and the current amount of cash and cash equivalents held by our foreign subsidiaries, we do not anticipate incurring any material tax costs beyond our accrued tax position in connection with such repatriation, but we may be required to accrue for unanticipated additional tax costs in the future if our expectations or the amount of cash held by our foreign subsidiaries change.

Given the Company's current levels of cash on hand, anticipated cash flows from operations and available borrowing capacity, the Company believes it has sufficient liquidity to conduct its normal operations and pursue its business strategy in the ordinary course.

### *Senior Secured Term Loan Facility and Senior Secured Revolving Credit Facility*

Our senior secured term loan facility and senior secured revolving credit facility bear interest at variable rates. The amended and restated senior secured term loan facility requires annual principal payments of approximately \$15.4 million, paid quarterly with balloon payments at maturity dates of October 24, 2013 and July 15, 2016 of approximately \$450.2 million and \$1,398.5 million, respectively. Pricing of the amended and restated senior secured term loan facility, due 2013, is based on our corporate debt rating and the grid ranges from 2.125% to 2.75% for LIBOR rate loans (LIBOR plus 2.375% at March 31, 2012), and from 1.125% to 1.75% for Base Rate loans (Base Rate plus 1.375% at March 31, 2012). The interest rate margins for the amended and restated senior secured term loans due 2016 are based on our corporate debt rating based on a grid, which ranges from 4.00% to 4.625% for LIBOR rate loans (LIBOR plus 4.25% at March 31, 2012), and from 3.00% to 3.625% for Base Rate loans (Base Rate plus 3.25% at March 31, 2012). The effective annual interest rates, inclusive of debt amortization costs, on the senior secured term loan facility for the three months ended March 31, 2012 and 2011 were 5.04% and 6.56%, respectively.

Our senior secured revolving credit facilities provide senior secured financing of up to \$250 million, of which approximately \$92 million matures October 2012 (original maturity) and approximately \$158 million matures January 2016 (extended maturity). We have also received commitments for approximately \$43 million of additional extended maturity senior secured revolving credit facility commitments, which commitments would replace a portion of the original maturity senior secured revolving credit facility.

The original maturity senior secured revolving credit facility pricing is based on our total leverage ratio and the grid ranges from 1.75% to 2.50% for LIBOR rate loans (LIBOR plus 1.75% at March 31, 2012), and the margin ranges from 0.75% to 1.50% for base rate loans (Base Rate plus 0.75% at March 31, 2012). We are required to pay each non-defaulting lender a commitment fee of 0.50% in respect of any unused commitments under the original maturity senior secured revolving credit facility. The commitment fee in respect of unused commitments under the original maturity senior secured revolving credit facility is subject to adjustment based upon our total leverage ratio. For the three months ended March 31, 2012 and 2011, the original maturity senior secured revolving credit facility was undrawn.

The extended maturity senior secured revolving credit facility pricing is based on the Company's total leverage ratio and the grid ranges from 2.75% to 3.50% for LIBOR rate loans (LIBOR plus 2.75% at March 31, 2012), and the margin ranges from 1.75% to 2.50% for base rate loans (Base Rate plus 1.75% at March 31, 2012). The Company is required to pay each non-defaulting lender a commitment fee of 0.50% in respect of any unused commitments under the extended maturity senior secured revolving credit facility. The commitment fee in respect of unused commitments under the extended maturity senior secured revolving credit facility is subject to adjustment based upon our total leverage ratio. The highest balance outstanding on the extended maturity senior secured revolving credit facility during the three months ended March 31, 2012 and 2011 was \$11.5 million and \$9.0 million, respectively. The average daily balance outstanding of the extended maturity senior secured revolving credit facility during the three months ended March 31, 2012 and 2011 was \$0.8 million and \$0.5 million, respectively. The extended maturity senior secured revolving credit facility was undrawn at March 31, 2012 and 2011.

---

## [Table of Contents](#)

Subsequent to March 31, 2012, the Company may request additional tranches of term loans or increases to the revolving credit facility in an aggregate amount not to exceed \$852.4 million, including the aggregate amount of \$621.4 million of principal payments previously made in respect of the term loan facility. Availability of such additional tranches of term loans or increases to the revolving credit facility is subject to the absence of any default and pro forma compliance with financial covenants and, among other things, the receipt of commitments by existing or additional financial institutions.

### *2016 Senior Subordinated Notes*

Our \$450.0 million aggregate principal amount of 11% senior subordinated notes due 2016 (the “2016 Senior Subordinated Notes”) bear interest that is payable semiannually.

We may redeem the 2016 Senior Subordinated Notes in whole or in part at the redemption prices (expressed as percentages of principal amount of the senior subordinated notes to be redeemed) set forth below plus accrued and unpaid interest thereon to the applicable date of redemption, subject to the right of holders of 2016 Senior Subordinated Notes of record on the relevant record date to receive interest due on the relevant interest payment date, if redeemed during the twelve-month period beginning on October 15 of each of the years indicated below:

<u>Year</u>	<u>Percentage</u>
2011	105.500
2012	103.667
2013	101.833
2014 and thereafter	100.000

### *2018 Senior Notes*

On October 5, 2010, we issued \$500 million aggregate principal amount of 8 5/8% senior notes that mature on October 1, 2018 (the “2018 Senior Notes”).

At any time prior to October 1, 2014, we may redeem all or a part of the 2018 Senior Notes at a redemption price equal to 100% of the principal amount of 2018 Senior Notes redeemed plus the applicable premium (as defined in the indenture governing the 2018 Senior Notes) as of, and accrued and unpaid interest to the date of redemption, subject to the rights of holders of 2018 Senior Notes on the relevant record date to receive interest due on the relevant interest payment date.

On and after October 1, 2014, we may redeem the 2018 Senior Notes in whole or in part at the redemption prices (expressed as percentages of principal amount of the 2018 Senior Notes to be redeemed) set forth below plus accrued and unpaid interest thereon to the applicable date of redemption, subject to the right of holders of 2018 Senior Notes of record on the relevant record date to receive interest due on the relevant interest payment date, if redeemed during the twelve-month period beginning on October 1 of each of the years indicated below:

<u>Year</u>	<u>Percentage</u>
2014	104.313
2015	102.156
2016 and thereafter	100.000

At any time (which may be more than once) before October 1, 2013, we can choose to redeem up to 35% of the outstanding notes with money that we raise in one or more equity offerings, as long as we pay 108.625% of the face amount of the notes, plus accrued and unpaid interest; we redeem the notes within 90 days after completing the equity offering; and at least 65% of the aggregate principal amount of the applicable series of notes issued remains outstanding afterwards.

---

## [Table of Contents](#)

### *2019 Senior Notes*

On November 24, 2010, we issued \$650.0 million aggregate principal amount of 7<sup>7</sup>/<sub>8</sub>% senior notes that mature January 15, 2019 (the “2019 Senior Notes”).

At any time prior to November 15, 2014, we may redeem all or a part of the 2019 Senior Notes at a redemption price equal to 100% of the principal amount of 2019 Senior Notes redeemed plus the applicable premium (as defined in the indenture governing the 2019 Senior Notes) as of, and accrued and unpaid interest to, the date of redemption, subject to the rights of holders of 2019 Senior Notes on the relevant record date to receive interest due on the relevant interest payment date.

On and after November 15, 2014, we may redeem the 2019 Senior Notes in whole or in part at the redemption prices (expressed as percentages of principal amount of the 2019 Senior Notes to be redeemed) set forth below plus accrued and unpaid interest thereon to the applicable date of redemption, subject to the right of holders of 2019 Senior Notes of record on the relevant record date to receive interest due on the relevant interest payment date, if redeemed during the twelve-month period beginning on November 15 of each of the years indicated below:

<u>Year</u>	<u>Percentage</u>
2014	103.938
2015	101.969
2016 and thereafter	100.000

At any time (which may be more than once) before November 15, 2013, we can choose to redeem up to 35% of the outstanding notes with money that we raise in one or more equity offerings, as long as we pay 107.875% of the face amount of the notes, plus accrued and unpaid interest; we redeem the notes within 90 days after completing the equity offering; and at least 65% of the aggregate principal amount of the applicable series of notes issued remains outstanding afterwards.

We and our subsidiaries, affiliates or significant shareholders may from time to time, in our sole discretion, purchase, repay, redeem or retire any of our outstanding debt or equity securities (including any publicly issued debt or equity securities), in privately negotiated or open market transactions, by tender offer or otherwise.

### *Amended and Extended Asset Securitization*

On September 12, 2011, the revolving trade accounts receivable financing facility between West Receivables LLC, a wholly-owned, bankruptcy-remote direct subsidiary of West Receivables Holdings LLC and Wells Fargo Bank, National Association, was amended and extended. The amended and extended facility provides for \$150.0 million in available financing and is extended to September 12, 2014, reduces the unused commitment fee by 25 basis points and lowers the LIBOR spread on borrowings by 150 basis points. Under the amended and extended facility, West Receivables Holdings LLC sells or contributes trade accounts receivables to West Receivables LLC, which sells undivided interests in the purchased or contributed accounts receivables for cash to one or more financial institutions. The availability of the funding is subject to the level of eligible receivables after deducting certain concentration limits and reserves. The proceeds of the facility are available for general corporate purposes. West Receivables LLC and West Receivables Holdings LLC are consolidated in our condensed consolidated financial statements included elsewhere in this report. At March 31, 2012 \$23.9 million was outstanding under this facility. At March 31, 2011, the facility was undrawn. The highest balance outstanding during the three months ended March 31, 2012 and 2011 was \$39.0 million and \$17.0 million, respectively.

The amended and extended asset securitization facility contains various customary affirmative and negative covenants and also contains customary default and termination provisions, which provide for acceleration of amounts owed under the program upon the occurrence of certain specified events, including, but not limited to, failure to pay yield and other amounts due, defaults on certain indebtedness, certain judgments, changes in control, certain events negatively affecting the overall credit quality of collateralized accounts receivable, bankruptcy and insolvency events and failure to meet financial tests requiring maintenance of certain leverage and coverage ratios, similar to those under our senior secured credit facility.

---

## [Table of Contents](#)

### *Debt Covenants*

*Senior Secured Term Loan Facility and Senior Secured Revolving Credit Facility* – We are required to comply on a quarterly basis with a maximum total leverage ratio covenant and a minimum interest coverage ratio covenant. The total leverage ratio of consolidated total debt to Consolidated EBITDA (as defined by our Restated Credit Agreement) may not exceed 5.25 to 1.0 at March 31, 2012 and the interest coverage ratio of Consolidated EBITDA (as defined in the Restated Credit Agreement) to the sum of consolidated interest expense must exceed 2.0 to 1.0 at March 31, 2012. Both ratios are measured on a rolling four-quarter basis. We were in compliance with these financial covenants at March 31, 2012. The leverage ratio covenant will become 5.00 to 1.0 in the fourth quarter of 2012. We believe that for the foreseeable future we will continue to be in compliance with our financial covenants. The senior secured credit facilities also contain various negative covenants, including limitations on indebtedness, liens, mergers and consolidations, asset sales, dividends and distributions or repurchases of our capital stock, investments, loans and advances, capital expenditures, payment of other debt, including the senior subordinated notes, transactions with affiliates, amendments to material agreements governing our subordinated indebtedness, including the senior subordinated notes and changes in our lines of business.

The senior secured credit facilities include certain customary representations and warranties, affirmative covenants, and events of default, including payment defaults, breaches of representations and warranties, covenant defaults, cross-defaults to certain indebtedness, certain events of bankruptcy, certain events under ERISA, material judgments, the invalidity of material provisions of the documentation with respect to the senior secured credit facilities, the failure of collateral under the security documents for the senior secured credit facilities, the failure of the senior secured credit facilities to be senior debt under the subordination provisions of certain of the Company's subordinated debt and a change of control of the Company. If an event of default occurs, the lenders under the senior secured credit facilities will be entitled to take certain actions, including the acceleration of all amounts due under the senior secured credit facilities and all actions permitted to be taken by a secured creditor.

*2016 Senior Subordinated Notes, 2018 Senior Notes and 2019 Senior Notes*—The 2016 Senior Subordinated Notes, the 2018 Senior Notes and the 2019 Senior Notes indentures contain covenants limiting, among other things, our ability and the ability of our restricted subsidiaries to: incur additional debt or issue certain preferred shares, pay dividends on or make distributions in respect of our capital stock or make other restricted payments, make certain investments, sell certain assets, create liens on certain assets to secure debt, consolidate, merge, sell, or otherwise dispose of all or substantially all of our assets, enter into certain transactions with our affiliates and designate our subsidiaries as unrestricted subsidiaries.

Our failure to comply with these debt covenants may result in an event of default which, if not cured or waived, could accelerate the maturity of our indebtedness. If our indebtedness is accelerated, we may not have sufficient cash resources to satisfy our debt obligations and we may not be able to continue our operations as planned. If our cash flows and capital resources are insufficient to fund our debt service obligations and keep us in compliance with the covenants under our senior secured credit facilities or to fund our other liquidity needs, we may be forced to reduce or delay capital expenditures, sell assets or operations, seek additional capital or restructure or refinance our indebtedness including the notes. We cannot ensure that we would be able to take any of these actions, that these actions would be successful and would permit us to meet our scheduled debt service obligations or that these actions would be permitted under the terms of our existing or future debt agreements, including our senior secured credit facilities and the indentures that govern the notes. Our senior secured credit facilities documentation and the indentures that govern the notes restrict our ability to dispose of assets and use the proceeds from the disposition. As a result, we may not be able to consummate those dispositions or use the proceeds to meet our debt service or other obligations, and any proceeds that are available may not be adequate to meet any debt service or other obligations then due.

If we cannot make scheduled payments on our debt, we will be in default, and as a result:

- our debt holders could declare all outstanding principal and interest to be due and payable;
- the lenders under our new senior secured credit facilities could terminate their commitments to lend us money and foreclose against the assets securing our borrowings; and
- we could be forced into bankruptcy or liquidation.

## [Table of Contents](#)

### Contractual Obligations

We have contractual obligations that may affect our financial condition. However, based on management's assessment of the underlying provisions and circumstances of our material contractual obligations, there is no known trend, demand, commitment, event or uncertainty that is reasonably likely to occur which would have a material effect on our financial condition or results of operations.

The following table summarizes our contractual obligations at March 31, 2012 (amounts in thousands):

Contractual Obligations	Payment due by period				
	Total	Less than 1 year	1 - 3 years	4 - 5 years	After 5 years
Senior Secured Term Loan Facility, due 2013	\$ 448,434	\$ —	\$ 448,434	\$ —	\$ —
Asset Securitization Facility, due 2014	23,900	—	23,900	—	—
Senior Secured Term Loan Facility, due 2016	1,464,075	15,425	30,858	1,417,792	—
11% Senior Subordinated Notes, due 2016	450,000	—	—	450,000	—
8 5/8% Senior Notes, due 2018	500,000	—	—	—	500,000
7 7/8% Senior Notes, due 2019	650,000	—	—	—	650,000
Interest payments on fixed rate debt	894,660	143,813	287,626	287,626	175,595
Estimated interest payments on variable rate debt (1)	345,742	98,597	150,044	97,101	—
Contractual minimums under telephony agreements (2)	174,250	103,130	71,120	—	—
Operating leases	127,448	33,547	44,196	21,263	28,442
Purchase obligations (3)	97,775	87,820	9,955	—	—
Interest rate swaps	6,399	5,479	920	—	—
Capital lease obligations	33	33	—	—	—
Total contractual cash obligations	<u>\$5,182,716</u>	<u>\$487,844</u>	<u>\$1,067,053</u>	<u>\$2,273,782</u>	<u>\$1,354,037</u>

- (1) Interest rate assumptions based on April 10, 2012 LIBOR U.S. dollar swap rate curves for the next five years.
- (2) Based on projected telephony minutes through 2014. The contractual minimum is usage based and could vary based on actual usage.
- (3) Represents future obligations for capital and expense projects that are in progress or are committed.

The table above excludes amounts to be paid for taxes and long-term obligations under our Nonqualified Executive Retirement Savings Plan and Nonqualified Executive Deferred Compensation Plan. The table also excludes amounts to be paid for income tax contingencies because the timing thereof is highly uncertain. At March 31, 2012, we have accrued \$23.2 million, including interest and penalties for uncertain tax positions.

### Capital Expenditures

Our operations continue to require significant capital expenditures for technology, capacity expansion and upgrades. Capital expenditures were \$23.9 million for the three months ended March 31, 2012, compared to \$19.2 million for the three months ended March 31, 2011. We currently estimate our capital expenditures for the remainder of 2012 to be between \$101.1 million to \$111.1 million, primarily for equipment and upgrades at existing facilities.

Our senior secured term loan facility discussed above includes covenants which allow us the flexibility to issue additional indebtedness that is pari passu with or subordinated to our debt under our existing credit facilities in an aggregate principal amount not to exceed \$852.4 million including the aggregate amount of principal payments made in respect of the senior secured term loan, incur capital lease indebtedness, finance acquisitions, construction, repair, replacement or improvement of fixed or capital assets, incur asset securitization indebtedness and non-recourse indebtedness; provided we are in pro forma compliance with our total leverage ratio and interest coverage ratio financial covenants. We or any of our affiliates may be required to guarantee any existing or additional credit facilities.

### **Off-Balance Sheet Arrangements**

We utilize standby letters of credit to support primarily workers' compensation policy requirements and certain operating leases. Performance obligations of several of our subsidiaries are supported by performance bonds and letters of credit. These obligations will expire at various dates through March 2013 and are renewed as required. The outstanding commitment on these obligations at March 31, 2012 was \$19.4 million.

### **Effects of Inflation**

We do not believe that inflation has had a material effect on our financial position or results of operations. However, there can be no assurance that our business will not be affected by inflation in the future.

### **CRITICAL ACCOUNTING POLICIES**

The preparation of financial statements requires the use of estimates and assumptions on the part of management. The estimates and assumptions used by management are based on our historical experiences combined with management's understanding of current facts and circumstances. Certain of our accounting policies are considered critical as they are both important to the portrayal of our financial condition and results of operations and require significant or complex judgment on the part of management. The accounting policies we consider critical are our accounting policies with respect to revenue recognition, allowance for doubtful accounts, goodwill and other intangible assets, and income taxes.

For additional discussion of these critical accounting policies, see "Management's Discussion and Analysis of Financial Condition and Results of Operations" section of our Annual Report on Form 10-K for the year ended December 31, 2011. There have not been any significant changes with respect to these policies during the three months ended March 31, 2012.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

#### **Market Risk Management**

Market risk is the potential loss arising from adverse changes in market rates and prices, such as interest rates, foreign currency exchange rates and changes in the market value of investments. The effect of inflation on our variable interest rate debt is discussed below in "Interest Rate Risk."

#### **Interest Rate Risk**

As of March 31, 2012, we had \$1,912.5 million outstanding under our senior secured term loan facility, \$23.9 million under our asset securitization facility, \$450 million outstanding under our 2016 Senior Subordinated Notes, \$500 million outstanding under our 2018 Senior Notes and \$650 million outstanding under our 2019 Senior Notes.



---

## Table of Contents

Long-term obligations at variable interest rates subject to interest rate risk and the impact of a 50 basis point change in the variable interest rate, in thousands, at March 31, 2012 consisted of the following:

	Outstanding at variable interest rates	Quarterly Impact of a 0.5% change in the variable interest rate
Senior Secured Term Loan Facility (1)	\$ 1,412,509	\$ 1,765.6
Asset Securitization Facility	23,900	29.9
Variable rate debt	<u>\$ 1,436,409</u>	<u>\$ 1,795.5</u>

(1) Net of \$500.0 million interest rate swaps

### Foreign Currency Risk

Our Unified Communications segment conducts business in countries outside of the United States. Revenue and expenses from these foreign operations are typically denominated in local currency, thereby creating exposure to changes in exchange rates. Generally, we do not hedge the foreign currency transactions. Changes in exchange rates may positively or negatively affect our revenue and net income attributed to these subsidiaries. Based on our level of operating activities in foreign operations during the three months ended March 31, 2012, a five percent change in the value of the U.S. dollar relative to the Euro and British Pound Sterling would have positively or negatively affected our net operating income by less than one percent.

On March 31, 2012 and 2011, the Communication Services segment had no material revenue outside the United States. Our facilities in Canada, Jamaica, Mexico and the Philippines receive calls only from customers in North America under contracts denominated in U.S. dollars and therefore our foreign currency exposure is primarily for expenses incurred in the respective country.

For the three months ended March 31, 2012 and 2011, revenues from non-U.S. countries were approximately 19% of consolidated revenues. During these periods no individual foreign country accounted for greater than 10% of revenue. At March 31, 2012 and December 31, 2011, long-lived assets from non-U.S. countries were both approximately 9%. We have generally not entered into forward exchange or option contracts for transactions denominated in foreign currency to hedge against foreign currency risk. We are exposed to translation risk because our foreign operations are in local currency and must be translated into U.S. dollars. As currency exchange rates fluctuate, translation of our Statements of Operations of non-U.S. businesses into U.S. dollars affects the comparability of revenue, expenses, and operating income between periods.

### Investment Risk

During 2009, we entered into three eighteen month forward starting interest rate swaps for a total notional value of \$500.0 million. These forward starting interest rate swaps commenced during the third quarter of 2010. The fixed interest rate on these interest rate swaps ranged from 2.56% to 2.60%, and expired in January 2012. In 2010, we entered into three three-year interest rate swap agreements (cash flow hedges) to convert variable long-term debt to fixed rate debt. These swaps were for an additional aggregate notional value of \$500.0 million, with interest rates ranging from 1.685% to 1.6975% and expire in June 2013. At March 31, 2012, the notional amount of debt outstanding under these interest rate swap agreements was \$500.0 million of the outstanding \$1,912.5 million senior secured term loan facility.

### Item 4. Controls and Procedures

Evaluation of disclosure controls and procedures. Our management team continues to review our internal controls and procedures and the effectiveness of those controls. As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer and Treasurer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15(b) of the Securities Exchange Act of 1934, as amended. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer and Treasurer concluded that, as of March 31, 2012, our disclosure controls and procedures are effective in ensuring that the

---

## [Table of Contents](#)

information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms and (ii) that such information is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer as appropriate to allow timely decisions regarding required disclosure.

*Changes in internal control over financial reporting.* There were no changes in our internal control over financial reporting or in other factors during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. No corrective actions were required or taken.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

In the ordinary course of business, we and certain of our subsidiaries are defendants in various litigation matters and are subject to claims from our clients for indemnification, some of which may involve claims for damages that are substantial in amount. We do not believe the disposition of claims currently pending will have a material adverse effect on our financial position, results of operations or cash flows.

### **Item 6. Exhibits**

- 10.01 Amendment Number Three to the West Corporation 2006 Executive Incentive Plan
- 10.02 Form of Option Certificate
- 10.03 Alternative Form of Option Certificate
- 10.04 Amendment Number Two to the West Corporation Nonqualified Deferred Compensation Plan
- 31.01 Certification pursuant to 15 U.S.C. Section 7241, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.02 Certification pursuant to 15 U.S.C. Section 7241, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.01 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.02 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 101 Financial statements from the quarterly report on Form 10-Q of West Corporation for the quarter ended March 31, 2012, filed on April 30, 2012, formatted in XBRL: (i) the Condensed Consolidated Statements of Operations; (ii) the Condensed Consolidated Statements of Comprehensive Income; (iii) the Condensed Consolidated Balance Sheets; (iv) the Condensed Consolidated Statements of Cash Flows; (v) the Condensed Consolidated Statements of Stockholders' Deficit and (vi) the Notes to Condensed Consolidated Financial Statements furnished herewith.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WEST CORPORATION

By: /s/ Thomas B. Barker

Thomas B. Barker  
Chief Executive Officer

By: /s/ Paul M. Mendlik

Paul M. Mendlik  
Chief Financial Officer and Treasurer

By: /s/ R. Patrick Shields

R. Patrick Shields  
Senior Vice President -  
Chief Accounting Officer

Date: April 30, 2012

---

[Table of Contents](#)

Exhibit Index

<u>Exhibit Number</u>	
10.01	Amendment Number Three to the West Corporation 2006 Executive Incentive Plan
10.02	Form of Option Certificate
10.03	Alternative Form of Option Certificate
10.04	Amendment Number Two to the West Corporation Nonqualified Deferred Compensation Plan
31.01	Certification pursuant to 15 U.S.C. Section 7241, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.02	Certification pursuant to 15 U.S.C. Section 7241, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.01	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.02	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101	Financial statements from the quarterly report on Form 10-Q of West Corporation for the quarter ended March 31, 2012, filed on April 30, 2012, formatted in XBRL: (i) the Condensed Consolidated Statements of Operations; (ii) the Condensed Consolidated Statements of Comprehensive Income; (iii) the Condensed Consolidated Balance Sheets; (iv) the Condensed Consolidated Statements of Cash Flows; (v) the Condensed Consolidated Statements of Stockholders' Deficit and (vi) the Notes to Condensed Consolidated Financial Statements furnished herewith.

**AMENDMENT NUMBER THREE  
WEST CORPORATION 2006 EXECUTIVE INCENTIVE PLAN**

WHEREAS, the Board of Directors (the “Board”) of West Corporation, a Delaware corporation (the “Company”), adopted the West Corporation 2006 Executive Incentive Plan (the “Plan”) effective as of October 24, 2006;

WHEREAS, the Board now desires to amend the Plan;

NOW, THEREFORE, the definition of “Class A Common” in Exhibit A to the Plan shall mean Common Stock of West Corporation, par value \$.001 per share.

## FORM OF OPTION CERTIFICATE

Optionee:

*This Option and any securities issued upon exercise of this Option are subject to restrictions on voting and transfer and requirements of sale and other provisions as set forth in the Stockholder Agreement among West Corporation and certain investors, dated as of October 24, 2006, as amended from time to time (the "Stockholder Agreement") and in the Registration Rights and Coordination Agreement referred to therein (the "Registration Rights and Coordination Agreement"). This Option and any securities issued upon exercise of this Option constitute an Option and Option Shares, respectively, as defined in the Stockholder Agreement.*

WEST CORPORATION  
STOCK OPTIONCERTIFICATE

This stock option agreement (the "Agreement") is hereby entered into between West Corporation, a Delaware corporation (the "Company"), and the Optionee pursuant to the Company's 2006 Executive Incentive Plan, as amended from time to time (the "Plan"). For the purpose of this Agreement, the "Grant Date" shall mean \_\_\_\_\_.

1. **Grant of Option.** This Agreement evidences the grant by the Company on the Grant Date to the Optionee of an option to purchase, in whole or in part, on the terms provided herein and in the Plan, \_\_\_\_\_ shares of Common Stock of the Company, par value \$.001 per share (the "Shares"), at \$ \_\_\_\_\_ per share (the "Option").

The Option evidenced by this certificate is not intended to qualify as an incentive stock option under Section 422 of the Internal Revenue Code (the "Code").

2. **Vesting.** During the Optionee's Employment, the Option will vest and become exercisable with respect to 25% of the Shares subject to the Option on each of the first through fourth anniversaries of the Grant Date; provided that the Option will vest and become exercisable with respect to 100% of the Shares subject to the Option immediately prior to the occurrence of a Change of Control during the Optionee's Employment.
3. **Exercise of Option.** Each election to exercise this Option shall be subject to the terms and conditions of the Plan and shall be in writing, signed by the Optionee or by his or her executor or administrator or by the Person or Persons to whom this Option is transferred by will or the applicable laws of descent and distribution (the "Legal Representative"), and made pursuant to and in accordance with the terms and conditions set forth in the Plan. The latest date on which this Option may be exercised (the "Final Exercise Date") is the date which is the tenth (10th) anniversary of the Grant Date, subject to earlier termination in accordance with the terms and provisions of the Plan and this Agreement.

- 
4. **Effect of Certain Transactions.** In the event of a Corporate Transaction (as defined in the Plan), the terms of Article 7 of the Plan shall control, provided that, in the event of a conflict between the terms of Article 7 of the Plan and the terms of Section 2 of this Agreement, Section 2 of this Agreement shall control with respect to vesting and exercisability of the Option immediately prior to the occurrence of a Change of Control. Accordingly, notwithstanding any assumption or substitution of this Option pursuant to Section 7(a)(1) of the Plan, Optionee shall be entitled to be 100% vested in the Shares subject to the Option and will be provided with a reasonable opportunity, as determined by the Administrator, to exercise the Option in connection with the Change of Control in order to participate as a stockholder in any Corporate Transaction which also qualifies as a Change of Control.
5. **Non-Competition Provisions.** In consideration of the granting of Options pursuant to this Agreement and the Plan, the Optionee hereby agrees to the following terms and conditions:
- (a) In order to better protect the good will of the Company and to prevent the disclosure of the Company's trade secrets and confidential information and thereby help ensure the long-term success of the business, the Optionee, without prior written consent of the Company, will not engage in any activity or provide any services, whether as a director, manager, supervisor, employee, adviser, consultant or otherwise, for a period of one (1) year following the date of the Optionee's termination of Employment with the Company, in connection with the development, advertising, promotion, or sale of any service which is the same as or similar to or competitive with any services of the Company (including both existing services as well as services known to the Optionee, as a consequence of the Optionee's Employment with the Company, to be in development):
    - (i) with respect to which the Optionee's work has been directly concerned at any time during the one (1) year preceding termination of Employment with the Company; or
    - (ii) with respect to which during that period of time the Optionee, as a consequence of the Optionee's job performance and duties, acquired knowledge of trade secrets or other confidential information of the Company.

For purposes of this Section 5, it shall be conclusively presumed that Optionee has knowledge or information that Optionee was directly exposed to through actual receipt or review of memos or documents containing such information, or through actual attendance at meetings at which such information was discussed or disclosed.
  - (b) The provisions of this Section 5 are not in lieu of, but are in addition to the continuing obligation of the Optionee (which Optionee hereby acknowledges) to not use or disclose the Company's trade secrets and confidential information known to the Optionee until any particular trade secret or confidential information

---

becomes generally known (through no fault of the Optionee), whereupon the restriction on use and disclosure shall cease as of that time. Information regarding services in development, in test marketing or being marketed or promoted in a discrete geographic region, which information the Company is considering for broader use, shall not be deemed generally known until such broader use is actually commercially implemented.

- (c) By acceptance of any offered Option granted under this Agreement and the terms of the Plan, the Optionee acknowledges that if Optionee does not comply with Section 5(a) or (b), the Company will be entitled to injunctive relief to compel such compliance. The Optionee acknowledges that the harm caused to the Company by Optionee's breach or anticipated breach of Section 5(a) or (b) is by its nature irreparable because, among other things, it is not readily susceptible of proof as to the monetary harm that would ensue. The Optionee consents that any interim or final equitable relief entered by a court of competent jurisdiction shall, at the request of the Company, be entered on consent and enforced by any court having jurisdiction over the Optionee, without prejudice, to any right either party may have to appeal from the proceedings which resulted in any grant of such relief.
- (d) If any of the provisions contained in this Section 5 shall for any reason, whether by application of existing law or law which may develop after the Optionee's acceptance of an offer of the granting of an Option, be determined by a court of competent jurisdiction to be overly broad as to scope of activity, duration, or territory, the Optionee agrees to join the Company in requesting such court to construe such provision by limiting or reducing it so as to be enforceable to the maximum extent compatible with then applicable law. If any one or more of the terms, provisions, covenants, or restrictions of this Section 5 shall be determined by a court of competent jurisdiction to be invalid, void or unenforceable, then the remainder of the terms, provisions, covenants and restrictions of this Section 5 shall remain in full force and effect and shall in no way be affected, impaired or invalidated.

**6. Representations and Warranties of Optionee.**

Optionee represents and warrants that:

- (a) Authorization. Optionee has full legal capacity, power, and authority to execute and deliver this Agreement and to perform Optionee's obligations hereunder. This Agreement has been duly executed and delivered by Optionee and is the legal, valid, and binding obligation of Optionee enforceable against Optionee in accordance with the terms hereof.
- (b) No Conflicts. The execution, delivery, and performance by Optionee of this Agreement and the consummation by Optionee of the transactions contemplated hereby will not, with or without the giving of notice or lapse of time, or both (i) violate any provision of law, statute, rule or regulation to which Optionee is



subject, (ii) violate any order, judgment or decree applicable to Optionee, or (iii) conflict with, or result in a breach of default under, any term or condition of any agreement or other instrument to which Optionee is a party or by which Optionee is bound.

- (c) **No Other Agreements.** Except as provided by this Agreement, the Stockholder Agreement, the Registration Rights and Coordination Agreement and the Plan, Optionee is not a party to or subject to any agreement or arrangement with respect to the voting or transfer of this Option or the shares of common stock issued upon exercise hereof.
  - (d) **Thorough Review, etc.** Optionee has thoroughly reviewed the Plan, this Agreement, the Stockholder Agreement and the Registration Rights and Coordination Agreement in their entirety. Optionee has had an opportunity to obtain the advice of counsel (other than counsel to the Company or its Affiliates) prior to executing this Agreement, and fully understands all provisions of the Plan, the Stockholder Agreement, the Registration Rights and Coordination Agreement and this Agreement.
7. **Other Agreements.** Optionee acknowledges and agrees that the shares received upon exercise of this Option shall be subject to the Stockholder Agreement and to the Registration Rights and Coordination Agreement and the transfer and other restrictions, rights, and obligations set forth in those agreements. By executing this Agreement, Optionee hereby becomes a party to and bound by the Stockholder Agreement and the Registration Rights and Coordination Agreement as a Manager (as such term is defined in those agreements), without any further action on the part of Optionee, the Company or any other Person.
8. **Legends.** Certificates evidencing any shares issued upon exercise of the Option granted hereby may bear the following legend, in addition to any legends which may be required by the Stockholder Agreement or by the Registration Rights and Coordination Agreement:
- “The securities represented by this certificate were issued in a private placement, without registration under the Securities Act of 1933, as amended (the “Act”), and may not be sold, assigned, pledged, or otherwise transferred in the absence of an effective registration under the Act covering the transfer or an opinion of counsel, satisfactory to the issuer, that registration under the Act is not required.”
9. **Withholding.** No shares will be transferred pursuant to the exercise of this Option unless and until the Person exercising this Option shall have remitted to the Company an amount sufficient to satisfy any federal, state, or local withholding tax requirements, or shall have made other arrangements satisfactory to the Company with respect to such taxes.
10. **Nontransferability of Option.** This Option is not transferable by the Optionee other than by will or the applicable laws of descent and distribution, and is exercisable during the Optionee’s lifetime only by the Optionee. Notwithstanding the foregoing, subject to the Stockholder Agreement, this Option shall be transferable to the extent permitted by Rule 701 under the Securities Act of 1933, as amended.

- 
11. **Status Change.** Upon the termination of the Optionee's Employment, this Option shall continue or terminate, as and to the extent provided in the Plan.
12. **Effect on Employment.** Neither the grant of this Option, nor the issuance of shares upon exercise of this Option, shall give the Optionee any right to be retained in the employ of the Company or its Affiliates, affect the right of the Company or its Affiliates to discharge or discipline such Optionee at any time, or affect any right of such Optionee to terminate his or her Employment at any time.
13. **Indemnity.** Optionee hereby indemnifies and agrees to hold the Company harmless from and against all losses, damages, liabilities and expenses (including without limitation reasonable attorneys fees and charges) resulting from any breach of any representation, warranty, or agreement of Optionee in this Agreement or any misrepresentation of Optionee in this Agreement.
14. **Provisions of the Plan.** This Option is subject in its entirety to the provisions of the Plan, which are incorporated herein by reference. A copy of the Plan as in effect on the date of the grant of this Option has been furnished to the Optionee. By exercising all or any part of this Option, the Optionee agrees to be bound by the terms of the Plan and this Option. In the event of any conflict between the terms of this Option and the Plan, the terms of this Option shall control.
15. **Definitions.** The initially capitalized terms Optionee and Grant Date shall have the meanings set forth on the first page of this Agreement. Initially capitalized terms not otherwise defined herein shall have the meaning provided in the Plan and the Stockholder Agreement, and, as used herein, the following terms shall have the meanings set forth below:

"Affiliated Fund" means with respect to any of the Investors, each corporation, trust, limited liability company, general or limited partnership or other entity under common control with that Investor (including any such entity with the same general partner or principal investment advisor as that Investor or with a general partner or principal investment advisor that is an Investor Affiliate of the general partner or principal investment advisor of that Investor).

"Change of Control" means the occurrence of any of the following:

- (1) a sale, lease or other disposition of all or substantially all of the assets of the Company and its subsidiaries, taken as a whole;
- (2) any consolidation or merger of the Company with or into any other corporation or other person, or any other corporate reorganization or transaction (including the acquisition of capital stock of the Company), whether or not the Company is a party thereto, in which the stockholders of the Company immediately prior to such consolidation, merger, reorganization or transaction, own capital stock and either:

---

(i) represent directly, or indirectly through one or more entities, less than fifty percent (50%) of the economic interests in or voting power of the Company or other surviving entity immediately after such consolidation, merger, reorganization or transaction, or

(ii) do not directly, or indirectly through one or more entities, have the power to elect a majority of the entire board of directors of the Company or other surviving entity immediately after such consolidation, merger, reorganization or transaction; or

(3) any stock sale or other transaction or series of related transactions, whether or not the Company is a party thereto, after giving effect to which in excess of fifty percent (50%) of the Company's voting power is owned directly, or indirectly through one or more entities, by any person and its "affiliates" or "associates" (as such terms are defined in the rules adopted by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended), other than the Investors and their respective Affiliated Funds;

but excluding, in any case referred to in clause (2) or (3) of this definition, the Initial Public Offering or any bona fide primary or secondary public offering following the occurrence of the Initial Public Offering.

"Initial Public Offering" means the initial public offering of the Company registered on Form S-1 (or any successor form under the Securities Act of 1933, as amended).

"Investor Affiliate" shall mean, with respect to any Person, any other Person directly or indirectly controlling, controlled by or under common control with such Person.

"Investors" means the Other Investors, Quadrangle Investors and THL Investors.

"Other Investors" means SONJ Private Opportunities Fund, L.P. and its Investor Affiliates.

"Person" shall mean any individual, partnership, corporation, association, trust, joint venture, unincorporated organization or other entity.

"Quadrangle Investors" means Quadrangle Capital Partners II LP, Quadrangle Capital Partners II-A LP, Quadrangle Select Partners II LP, and their respective Investor Affiliates.

"THL Investors" means Thomas H. Lee Equity Fund VI, L.P., Thomas H. Lee Parallel Fund VI, L.P., Thomas H. Lee Parallel (DT) Fund VI, L.P., THL Equity Fund VI Investors (West), L.P., THL Coinvestment Partners, L.P., Putnam Investments Holdings, LLC, Putnam Investments Employees' Securities Company III LLC and their respective Investor Affiliates.

- 
16. **General.** For purposes of this Option and any determinations to be made by the Administrator hereunder, the determinations by the Administrator shall be binding upon the Optionee and any transferee.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the Company has caused this Option to be executed under its corporate seal by its duly authorized officer. This Option shall take effect as a sealed instrument.

WEST CORPORATION

By: \_\_\_\_\_  
Name:  
Title:

Dated:

Acknowledged and Agreed

## FORM OF OPTION CERTIFICATE

Optionee:

*This Option and any securities issued upon exercise of this Option are subject to restrictions on voting and transfer and requirements of sale and other provisions as set forth in the Stockholder Agreement among West Corporation and certain investors, dated as of October 24, 2006, as amended from time to time (the "Stockholder Agreement") and in the Registration Rights and Coordination Agreement referred to therein (the "Registration Rights and Coordination Agreement"). This Option and any securities issued upon exercise of this Option constitute an Option and Option Shares, respectively, as defined in the Stockholder Agreement.*

WEST CORPORATION  
STOCK OPTIONCERTIFICATE

This stock option agreement (the "Agreement") is hereby entered into between West Corporation, a Delaware corporation (the "Company"), and the Optionee pursuant to the Company's 2006 Executive Incentive Plan, as amended from time to time (the "Plan"). For the purpose of this Agreement, the "Grant Date" shall mean \_\_\_\_\_.

1. **Grant of Option.** This Agreement evidences the grant by the Company on the Grant Date to the Optionee of an option to purchase, in whole or in part, on the terms provided herein and in the Plan, \_\_\_\_\_ shares of Common Stock of the Company, par value \$.001 per share (the "Shares"), at \$ \_\_\_\_\_ per share (the "Option").

The Option evidenced by this certificate is not intended to qualify as an incentive stock option under Section 422 of the Internal Revenue Code (the "Code").

2. **Vesting.** During the Optionee's Qualified Employment, the Option will vest and become exercisable with respect to 25% of the Shares subject to the Option on each of the first through fourth anniversaries of the Grant Date; provided that the Option will vest and become exercisable with respect to 100% of the Shares subject to the Option immediately prior to the occurrence of a Change of Control during the Optionee's Qualified Employment.
3. **Exercise of Option.** Each election to exercise this Option shall be subject to the terms and conditions of the Plan and shall be in writing, signed by the Optionee or by his or her executor or administrator or by the Person or Persons to whom this Option is transferred by will or the applicable laws of descent and distribution (the "Legal Representative"), and made pursuant to and in accordance with the terms and conditions set forth in the Plan. The latest date on which this Option may be exercised (the "Final Exercise Date") is the date which is the tenth (10th) anniversary of the Grant Date, subject to earlier termination in accordance with the terms and provisions of the Plan and this Agreement.

- 
4. **Effect of Certain Transactions.** In the event of a Corporate Transaction (as defined in the Plan), the terms of Article 7 of the Plan shall control, provided that, in the event of a conflict between the terms of Article 7 of the Plan and the terms of Section 2 of this Agreement, Section 2 of this Agreement shall control with respect to vesting and exercisability of the Option immediately prior to the occurrence of a Change of Control. Accordingly, notwithstanding any assumption or substitution of this Option pursuant to Section 7(a)(1) of the Plan, Optionee shall be entitled to be 100% vested in the Shares subject to the Option and will be provided with a reasonable opportunity, as determined by the Administrator, to exercise the Option in connection with the Change of Control in order to participate as a stockholder in any Corporate Transaction which also qualifies as a Change of Control.
5. **Non-Competition Provisions.** In consideration of the granting of Options pursuant to this Agreement and the Plan, the Optionee hereby agrees to the following terms and conditions:
- (a) In order to better protect the good will of the Company and to prevent the disclosure of the Company's trade secrets and confidential information and thereby help ensure the long-term success of the business, the Optionee, without prior written consent of the Company, will not engage in any activity or provide any services, whether as a director, manager, supervisor, employee, adviser, consultant or otherwise, for a period of one (1) year following the date of the Optionee's termination of Qualified Employment with the Company, in connection with the development, advertising, promotion, or sale of any service which is the same as or similar to or competitive with any services of the Company (including both existing services as well as services known to the Optionee, as a consequence of the Optionee's Qualified Employment with the Company, to be in development):
- (i) with respect to which the Optionee's work has been directly concerned at any time during the one (1) year preceding termination of Qualified Employment with the Company; or
- (ii) with respect to which during that period of time the Optionee, as a consequence of the Optionee's job performance and duties, acquired knowledge of trade secrets or other confidential information of the Company.

For purposes of this Section 5, it shall be conclusively presumed that Optionee has knowledge or information that Optionee was directly exposed to through actual receipt or review of memos or documents containing such information, or through actual attendance at meetings at which such information was discussed or disclosed.

- 
- (b) The provisions of this Section 5 are not in lieu of, but are in addition to the continuing obligation of the Optionee (which Optionee hereby acknowledges) to not use or disclose the Company's trade secrets and confidential information known to the Optionee until any particular trade secret or confidential information becomes generally known (through no fault of the Optionee), whereupon the restriction on use and disclosure shall cease as of that time. Information regarding services in development, in test marketing or being marketed or promoted in a discrete geographic region, which information the Company is considering for broader use, shall not be deemed generally known until such broader use is actually commercially implemented.
- (c) By acceptance of any offered Option granted under this Agreement and the terms of the Plan, the Optionee acknowledges that if Optionee does not comply with Section 5(a) or (b), the Company will be entitled to injunctive relief to compel such compliance. The Optionee acknowledges that the harm caused to the Company by Optionee's breach or anticipated breach of Section 5(a) or (b) is by its nature irreparable because, among other things, it is not readily susceptible of proof as to the monetary harm that would ensue. The Optionee consents that any interim or final equitable relief entered by a court of competent jurisdiction shall, at the request of the Company, be entered on consent and enforced by any court having jurisdiction over the Optionee, without prejudice, to any right either party may have to appeal from the proceedings which resulted in any grant of such relief.
- (d) If any of the provisions contained in this Section 5 shall for any reason, whether by application of existing law or law which may develop after the Optionee's acceptance of an offer of the granting of an Option, be determined by a court of competent jurisdiction to be overly broad as to scope of activity, duration, or territory, the Optionee agrees to join the Company in requesting such court to construe such provision by limiting or reducing it so as to be enforceable to the maximum extent compatible with then applicable law. If any one or more of the terms, provisions, covenants, or restrictions of this Section 5 shall be determined by a court of competent jurisdiction to be invalid, void or unenforceable, then the remainder of the terms, provisions, covenants and restrictions of this Section 5 shall remain in full force and effect and shall in no way be affected, impaired or invalidated.



---

6. **Representations and Warranties of Optionee.**

Optionee represents and warrants that:

- (a) **Authorization.** Optionee has full legal capacity, power, and authority to execute and deliver this Agreement and to perform Optionee's obligations hereunder. This Agreement has been duly executed and delivered by Optionee and is the legal, valid, and binding obligation of Optionee enforceable against Optionee in accordance with the terms hereof.
- (b) **No Conflicts.** The execution, delivery, and performance by Optionee of this Agreement and the consummation by Optionee of the transactions contemplated hereby will not, with or without the giving of notice or lapse of time, or both (i) violate any provision of law, statute, rule or regulation to which Optionee is subject, (ii) violate any order, judgment or decree applicable to Optionee, or (iii) conflict with, or result in a breach of default under, any term or condition of any agreement or other instrument to which Optionee is a party or by which Optionee is bound.
- (c) **No Other Agreements.** Except as provided by this Agreement, the Stockholder Agreement, the Registration Rights and Coordination Agreement and the Plan, Optionee is not a party to or subject to any agreement or arrangement with respect to the voting or transfer of this Option or the shares of common stock issued upon exercise hereof.
- (d) **Thorough Review, etc.** Optionee has thoroughly reviewed the Plan, this Agreement, the Stockholder Agreement and the Registration Rights and Coordination Agreement in their entirety. Optionee has had an opportunity to obtain the advice of counsel (other than counsel to the Company or its Affiliates) prior to executing this Agreement, and fully understands all provisions of the Plan, the Stockholder Agreement, the Registration Rights and Coordination Agreement and this Agreement.

7. **Other Agreements.** Optionee acknowledges and agrees that the shares received upon exercise of this Option shall be subject to the Stockholder Agreement and to the Registration Rights and Coordination Agreement and the transfer and other restrictions, rights, and obligations set forth in those agreements. By executing this Agreement, Optionee hereby becomes a party to and bound by the Stockholder Agreement and the Registration Rights and Coordination Agreement as a Manager (as such term is defined in those agreements), without any further action on the part of Optionee, the Company or any other Person.

8. **Legends.** Certificates evidencing any shares issued upon exercise of the Option granted hereby may bear the following legend, in addition to any legends which may be required by the Stockholder Agreement or by the Registration Rights and Coordination Agreement:

"The securities represented by this certificate were issued in a private placement, without

registration under the Securities Act of 1933, as amended (the “Act”), and may not be sold, assigned, pledged, or otherwise transferred in the absence of an effective registration under the Act covering the transfer or an opinion of counsel, satisfactory to the issuer, that registration under the Act is not required.”

9. **Withholding.** No shares will be transferred pursuant to the exercise of this Option unless and until the Person exercising this Option shall have remitted to the Company an amount sufficient to satisfy any federal, state, or local withholding tax requirements, or shall have made other arrangements satisfactory to the Company with respect to such taxes.
10. **Nontransferability of Option.** This Option is not transferable by the Optionee other than by will or the applicable laws of descent and distribution, and is exercisable during the Optionee’s lifetime only by the Optionee. Notwithstanding the foregoing, subject to the Stockholder Agreement, this Option shall be transferable to the extent permitted by Rule 701 under the Securities Act of 1933, as amended.
11. **Status Change.** Upon the termination of the Optionee’s Qualified Employment, this Option shall continue or terminate, as and to the extent provided in the Plan; provided that references to “Employment” in the Plan, for purposes of this Option, shall be deemed to have the meaning ascribed to Qualified Employment set forth herein.
12. **Effect on Employment.** Neither the grant of this Option, nor the issuance of shares upon exercise of this Option, shall give the Optionee any right to be retained in the employ of the Company or its Affiliates, affect the right of the Company or its Affiliates to discharge or discipline such Optionee at any time, or affect any right of such Optionee to terminate his or her Employment or Qualified Employment at any time.
13. **Indemnity.** Optionee hereby indemnifies and agrees to hold the Company harmless from and against all losses, damages, liabilities and expenses (including without limitation reasonable attorneys fees and charges) resulting from any breach of any representation, warranty, or agreement of Optionee in this Agreement or any misrepresentation of Optionee in this Agreement.
14. **Provisions of the Plan.** This Option is subject in its entirety to the provisions of the Plan, which are incorporated herein by reference. A copy of the Plan as in effect on the date of the grant of this Option has been furnished to the Optionee. By exercising all or any part of this Option, the Optionee agrees to be bound by the terms of the Plan and this Option. In the event of any conflict between the terms of this Option and the Plan, the terms of this Option shall control.
15. **Definitions.** The initially capitalized terms Optionee and Grant Date shall have the meanings set forth on the first page of this Agreement. Initially capitalized terms not otherwise defined herein shall have the meaning provided in the Plan and the Stockholder Agreement, and, as used herein, the following terms shall have the meanings set forth below:

“Affiliated Fund” means with respect to any of the Investors, each corporation, trust, limited liability company, general or limited partnership or other entity under

common control with that Investor (including any such entity with the same general partner or principal investment advisor as that Investor or with a general partner or principal investment advisor that is an Investor Affiliate of the general partner or principal investment advisor of that Investor).

“Change of Control” means the occurrence of any of the following:

(1) a sale, lease or other disposition of all or substantially all of the assets of the Company and its subsidiaries, taken as a whole;

(2) any consolidation or merger of the Company with or into any other corporation or other person, or any other corporate reorganization or transaction (including the acquisition of capital stock of the Company), whether or not the Company is a party thereto, in which the stockholders of the Company immediately prior to such consolidation, merger, reorganization or transaction, own capital stock and either:

(i) represent directly, or indirectly through one or more entities, less than fifty percent (50%) of the economic interests in or voting power of the Company or other surviving entity immediately after such consolidation, merger, reorganization or transaction, or

(ii) do not directly, or indirectly through one or more entities, have the power to elect a majority of the entire board of directors of the Company or other surviving entity immediately after such consolidation, merger, reorganization or transaction; or

(3) any stock sale or other transaction or series of related transactions, whether or not the Company is a party thereto, after giving effect to which in excess of fifty percent (50%) of the Company’s voting power is owned directly, or indirectly through one or more entities, by any person and its “affiliates” or “associates” (as such terms are defined in the rules adopted by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended), other than the Investors and their respective Affiliated Funds;

but excluding, in any case referred to in clause (2) or (3) of this definition, the Initial Public Offering or any bona fide primary or secondary public offering following the occurrence of the Initial Public Offering.

“Initial Public Offering” means the initial public offering of the Company registered on Form S-1 (or any successor form under the Securities Act of 1933, as amended).

“Investor Affiliate” shall mean, with respect to any Person, any other Person directly or indirectly controlling, controlled by or under common control with such Person.

“Investors” means the Other Investors, Quadrangle Investors and THL Investors.

“Other Investors” means SONJ Private Opportunities Fund, L.P. and its Investor Affiliates.

“Person” shall mean any individual, partnership, corporation, association, trust, joint venture, unincorporated organization or other entity.

---

“Quadrangle Investors” means Quadrangle Capital Partners II LP, Quadrangle Capital Partners II-A LP, Quadrangle Select Partners II LP, and their respective Investor Affiliates.

“Qualified Employment” means Optionee’s employment with the Company and its Affiliates. Unless the Administrator provides otherwise, a change in the entity by which the Optionee is employed will not be deemed a termination of Qualified Employment so long as the Optionee continues providing services as an employee to the Company or one of its Affiliates. For the avoidance of doubt, providing consulting services pursuant to the terms of Optionee’s employment agreement shall not constitute Qualified Employment. If Optionee’s relationship is with an Affiliate and that entity ceases to be an Affiliate, the Optionee will be deemed to cease Qualified Employment when the entity ceases to be an Affiliate unless the Optionee transfers Qualified Employment to the Company or its remaining Affiliates.

“THL Investors” means Thomas H. Lee Equity Fund VI, L.P., Thomas H. Lee Parallel Fund VI, L.P., Thomas H. Lee Parallel (DT) Fund VI, L.P., THL Equity Fund VI Investors (West), L.P., THL Coinvestment Partners, L.P., Putnam Investments Holdings, LLC, Putnam Investments Employees’ Securities Company III LLC and their respective Investor Affiliates.

16. **General.** For purposes of this Option and any determinations to be made by the Administrator hereunder, the determinations by the Administrator shall be binding upon the Optionee and any transferee.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the Company has caused this Option to be executed under its corporate seal by its duly authorized officer. This Option shall take effect as a sealed instrument.

WEST CORPORATION

By: \_\_\_\_\_  
Name:  
Title:

Dated:

Acknowledged and Agreed

**AMENDMENT NUMBER TWO**  
**TO THE**  
**WEST CORPORATION NONQUALIFIED DEFERRED COMPENSATION PLAN**  
**(as amended and restated effective December 29, 2011)**

**WHEREAS**, West Corporation, a Delaware corporation (the “Company”), has heretofore adopted and maintains a nonqualified deferred compensation plan known as the “West Corporation Nonqualified Deferred Compensation Plan,” as amended and restated effective December 29, 2011 (the “Plan”);

**WHEREAS**, the Company has reserved the power to amend the Plan in certain respects; and

**WHEREAS**, the Board of Directors of the Company has authorized the amendment of the Plan to permit reallocations of investments in the Company’s common stock upon the occurrence of a change in control of the Company.

**NOW THEREFORE**, pursuant to the power of amendment contained in Article VIII of the Plan, the Plan is hereby amended as follows:

The second sentence of Section 3.3(a) of the Plan is hereby amended and restated in its entirety as follows:

An election by a Participant to invest or not to invest his or her Deferral Account in Common Stock is an irrevocable election; provided, however, that during the 90 day period following the occurrence of a Change in Control, a Participant shall have the right to (i) reallocate all or a portion of Participant’s Deferral Account notionally invested in Common Stock into a notional investment in any one or more Measurement Funds, and (ii) change the investment election then in effect with respect to future amounts credited to the Participant’s Deferred Account to reduce the percentage to be notionally invested in Common Stock and increase the percentage to be notionally invested in any one or more Measurement Funds, in each case, on such date and in such manner as determined by the Compensation Committee in its sole discretion.

---

**IN WITNESS WHEREOF**, the Company has caused this instrument to be executed by its duly authorized agent on this 24th day of April, 2012.

WEST CORPORATION

By /s/ Paul Mendlik  
Name: Paul Mendlik  
Title: Chief Financial Officer

## CERTIFICATION

I, Thomas B. Barker, certify that:

1. I have reviewed this quarterly report on Form 10-Q of West Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 30, 2012

/s/ Thomas B. Barker  
Thomas B. Barker  
Chief Executive Officer



## CERTIFICATION

I, Paul M. Mendlik, certify that:

1. I have reviewed this quarterly report on Form 10-Q of West Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 30, 2012

/s/ Paul M. Mendlik

Paul M. Mendlik  
Chief Financial Officer and Treasurer

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of West Corporation (the "Company") on Form 10-Q for the period ended March 31, 2012 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Thomas B. Barker, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

/s/ Thomas B. Barker  
\_\_\_\_\_  
Thomas B. Barker  
Chief Executive Officer

April 30, 2012

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of West Corporation (the "Company") on Form 10-Q for the period ended March 31, 2012 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Paul M. Mendlik, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

/s/ Paul M. Mendlik

Paul M. Mendlik  
Chief Financial Officer and Treasurer

April 30, 2012

